

The County of Ocean, New Jersey:

*Recovery Plan,
2023 Report*

*Coronavirus State and Local Fiscal
Recovery Funds*

The County of Ocean, New Jersey
2023 Recovery Plan

Table of Contents

I. GENERAL OVERVIEW.....3

1: Executive Summary 3

2: Uses of Funds 13

3: Promoting Equitable Outcomes 19

4: Community Engagement..... 23

5: Labor Practices 26

6: Use of Evidence 28

7: Performance Report 30

II. PROJECT INVENTORY.....31

A. Public Health (EC 1) Projects 31

B. Negative Economic Impacts (EC 2) Projects 49

C. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3) Projects 68

D. Water, Sewer, and Broadband Infrastructure (EC 5) Projects..... **Error! Bookmark not defined.**

E. Revenue Replacement (EC 6) Projects 78

F. Administrative (EC 7) Projects **Error! Bookmark not defined.**

G. Treasury Mandatory Performance Indicators 85

III. APPENDIX – FUNDING BY TREASURY EXPENDITURE CATEGORY89

Required Category 1

Executive Summary

I. GENERAL OVERVIEW

1: Executive Summary

A. SLFRF Funds Received

The American Rescue Plan Act (ARPA) was signed into law by President Joe Biden on March 11, 2021. The law established the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, affording state, local, and Tribal governments (recipients) with the opportunity to remediate the negative economic and public health impacts engendered and exacerbated by the COVID-19 pandemic. In turn, it is the responsibility of each government’s leadership to cultivate a comprehensive recovery plan that directly responds to the impacts, and aims to improve upon the hardships faced by residents, businesses, and communities at-large.

The County of Ocean was allotted \$117,938,762.00 in SLFRF funds – of which, the entirety of which has been received as of June 2023. Of said funds, the County has approved a multitude of projects equating to a total of \$43,162,250.00 (36.6%). With this, as of the date of this report, there is \$74,776,512.00 (63.4%) in available funds. See the Exhibit below for detail:

Exhibit: ARPA Availability: Total Allotment – Approved

Total ARPA Allotment	Total Funded (Approved) Amount To-Date	Total ARPA Allotment Remaining
\$117,938,762.00	\$43,162,250.00	\$74,776,512.00
100.0%	36.6%	63.4%

With intense collaboration and input from the County’s departments, leadership personnel, dedicated ARPA Management Team (Team), and other stakeholders – the strategic recovery plan developed in calendar year 2022 has been effectively expanded upon. The subsections of the Executive Summary and the subsequent primary sections of this report detail the County’s updated 2023 SLFRF Recovery Plan.

B. County of Ocean – SLFRF Use of Funds Plan – By Expenditure Category

The United States Department of the Treasury (Treasury) has established a finite list of expenditure categories for which SLFRF recipients may dedicate their funds. As of June 2023, the expenditure categories within which the County has instituted programs include include (EC1) Public Health, (EC2) Negative Economic Impacts, (EC3) Public Sector Capacity, (EC5) Infrastructure, (EC6) Revenue Replacement, and (EC7) Administrative. It is important to note that each of the aforesaid expenditure categories holds several subcategories that provide a more granular level of detail with respect to each recipient’s dedication of funds to SLFRF projects. Said detail will be explored in the Project Inventory section of this report. In addition, the itemization of the County’s \$43,162,250.00 in approved SLFRF programs – partitioned by expenditure category – can be found in the Appendix to this Plan.

The County has established and documented numerous goals / targets for each program effectuated within the expenditure categories applicable to its 2023 Recovery Plan. The intended outcomes are manifold from an overall Treasury expenditure category perspective. In turn, goals have been specifically established for each project by the department overseeing said project. Please refer to the Project Inventory section of this report for a detailed listing of goals and outcomes in connection with each approved project.

Furthermore, for all Ocean County SLFRF programs – as was the case in its 2022 Recovery Plan – the County has designed its 2023 Plan through a lens of strategic partnerships and collaboration. For projects requiring subrecipient service delivery, the selection of specialized contractors was and will continue to be pursued. The County institutes competitive contracting processes, request for qualifications processes, shared service agreements, and other procurement mechanisms – on a per-program basis – to ensure that optimal program partner(s) are selected to deliver

upon each project's objectives. In all County projects, the overarching objective is to ensure that an optimal level of service delivery is provided to the intended COVID-19 impacted beneficiary. In turn, the County of Ocean partners with the vendors that are best suited to achieve this umbrella objective and subsequently yield the greatest impact per program.

To date, the County of Ocean has utilized / is utilizing its SLFRF funds across the following expenditure categories in the following manner:

➤ **Public Health (EC1)**

At the time of this Recovery Plan, the County has allocated an aggregate total of \$5,388,678.00 in SLFRF funds to Public Health.

1. [Use of Funds Plan Overview](#)

The County's ARPA Management Team has worked extensively with the Department of Human Services, Senior Services, Management & Budget, and Finance to ascertain the key areas in the County for which the COVID-19 pandemic has created an intense negative impact on the public health of its residents. As stated in the County's initial Plan, negative mental and behavioral health impacts borne from and exacerbated by the pandemic continue to be a priority area of programmatic funding.

The County understands that addressing mental health issues calls for nuanced and specialized skills. As such, via its 2022 Recovery Plan, the County established programs to remediate impacts such as (1) individuals experiencing mental illness with a risk of entry into the criminal justice system, (2) children and adolescents that have experienced the loss of a caregiver due to COVID-19 directly, or suicide or drug overdose incidents borne from the pandemic's impacts, (3) disabled children and adolescents at a higher risk of social and behavioral health challenges, due to their preexisting conditions creating a predisposition for isolation, and (4) intensified violent crime, gun violence, and exposure to violence creating harmful short-term and long-term effects on the physical, socioeconomic, and economic well-being of the County's residents.

In its 2023 Recovery Plan, the County is instituting programs that will offer the following categorical services to impacted beneficiaries in the area of public health: (1) acquisition and establishment of inclusive recreation / disability equipment / programs in the County to service individuals with special needs and disabilities, (2) equip youth and families in the County with help seeking behavior techniques in an effort to reduce suicide, (3) provide timely education, supports, and linkages necessary within schools to assist youth in coping productively in the aftermath of COVID-19 related trauma, (4) provide education to youth and adults to be knowledgeable and aware of human trafficking signs, prevention tactics, and strategies to safely report human trafficking in a post-pandemic environment, and (5) institute a prevention model of education and consultation to retail businesses located in the County, to facilitate a greater awareness of and a reduction in opioid related incidents.

2. [2022 Recovery Plan & 2023 Recovery Plan Progress / Adaptations](#)

As of the date of this Plan, the following 2022 Recovery Plan projects have been adopted in the County's budget, established, and funded. In turn, progress has begun with respect to providing the beneficiaries of the programs with the services for which the projects were established to provide. There are no noteworthy challenges that have been encountered between the date of the 2022 Recovery Plan's adoption and the date of this report.

Exhibit: 2022 Recovery Plan Funded Programs In-Progress

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWIN RECOVERY PLAN
On Point Expansion	1.12: Mental Health Services*^	\$550,000.00	2022 Recovery Plan
Child & Adolescent Trauma Services Program	1.12: Mental Health Services*^	\$150,000.00	2022 Recovery Plan
Child & Adolescent Grief Program	1.12: Mental Health Services*^	\$100,800.00	2022 Recovery Plan
Social Connections Program	1.12: Mental Health Services*^	\$67,500.00	2022 Recovery Plan
Emergency Response Upgrades	1.14: Other Public Health Services^	\$2,820,378.00	2022 Recovery Plan

Following the date of adoption of this Recovery Plan (August 2023), the following projects will be approved, funded, and established for service delivery. In turn, following the adoption of the 2023 Recovery Plan, progress will commence with respect to providing the beneficiaries of the programs the services for which the projects were established to provide.

Exhibit: 2023 Recovery Plan Programs Established

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWIN RECOVERY PLAN
Inclusive Recreation Grant	1.12: Mental Health Services*^	\$500,000.00	2023 Recovery Plan
Teen Suicide Prevention	1.12: Mental Health Services*^	\$300,000.00	2023 Recovery Plan
Traumatic Loss and Disaster Response for Children	1.12: Mental Health Services*^	\$300,000.00	2023 Recovery Plan
Human Trafficking Prevention Project	1.14: Other Public Health Services^	\$300,000.00	2023 Recovery Plan
Opioid Prevention Consulting	1.14: Other Public Health Services^	\$300,000.00	2023 Recovery Plan

➤ **Negative Economic Impacts (EC2)**

At the time of this Recovery Plan, the County has allocated an aggregate total of \$19,158,936.00 in SLFRF funds to Negative Economic Impacts.

1. [Use of Funds Plan Overview](#)

In collaboration with the Department of Human Services and the Department of Business Development and Tourism, the County’s ARPA Management Team has executed upon many of the programs instituted in its 2022 Recovery Plan, as well as effectuated new programs in its 2023 Recovery Plan in the area of negative economic impacts. As a result of the pandemic, residents, communities, and businesses in the County have experienced economic and fiscal hardships. In turn, it has been increasingly challenging for impacted individuals to realize economic restoration and return to a state of economic wellbeing and normalcy. Taking this further, the pandemic has proven to yield negative economic impacts on certain classes with greater intensity than others. In turn, the County’s Recovery Plan institutes programs that target economic restoration for both impacted and disproportionately impacted groups.

The County established the 2022 Recovery Plan to remediate impacts such as (1) housing insecurities via the provision of a full spectrum program providing temporary / transitional housing support through rapid re-housing strategies, and fiscal aid and wraparound services to those experiencing or at risk of experiencing homelessness, (2) foreclosure mitigation and unhousing prevention for seniors, (3) lack of optimal care

management support via the expansion of the already instituted Aging and Disability Resource Center (ADRC) program, offering care management services with a higher degree of focus and intensity to disabled seniors and young adults, and (4) benefits navigation difficulty via support services maneuvering through the benefit programs available to the County of Ocean's residents in a post-pandemic environment.

In the 2023 Recovery Plan, the County is instituting programs that offer the following categorical services to impacted beneficiaries in the area of negative economic impact: (1) comprehensive services to residents in Ocean County experiencing food insecurity as a result of COVID-19 related economic impact, (2) workforce development services to assist individuals with substance use disorder - which has been exacerbated by COVID-19 - in achieving and maintaining wellness and recovery as they re-enter the workforce, (3) training to assist individuals - ages 55 and above - with soft and hard skills that will enable them to obtain and retain employment, (4) assistance to nonprofit organizations - experiencing or that have experienced a financial hardship created or exacerbated by COVID-19 - that struggle in the application and administration of grant writing for programs that would aid them in a post-pandemic environment, (5) services that aim to improve upon learning deficits for school aged children caused and/or exacerbated by COVID-19 – in order to remediate current learning gaps and mitigate the likelihood of negative effects on future opportunities, and (6) financial support to nonprofit organizations operating within the Travel, Tourism, or Hospitality industry that have faced a financial hardship attributable to COVID-19.

2. [2022 Recovery Plan & 2023 Recovery Plan Progress / Adaptations](#)

As of the date of this Plan, the following 2022 Recovery Plan projects have been adopted in the County’s budget, established, and funded. In turn, progress has begun with respect to providing the beneficiaries of the programs with the services for which the projects were established to provide. There are no noteworthy challenges that have been encountered between the date of the 2022 Recovery Plan’s adoption and the date of this report.

Exhibit: 2022 Recovery Plan Funded Programs In-Progress

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWIN RECOVERY PLAN
Housing Insecurities and Homelessness Services	2.2: Household Assistance: Rent, Mortgage, and Utility Aid*^	\$4,648,200.00	2022 Recovery Plan
Housing Insecurities and Homelessness Services	2.18: Housing Support: Other Housing Assistance*^	\$1,596,804.00	2022 Recovery Plan
Housing Insecurities and Homelessness Services	2.19: Social Determinants of Health: Community Health Workers or Benefits Navigators*^	\$1,207,572.00	2022 Recovery Plan
Benefits Navigator Program	2.19: Social Determinants of Health: Community Health Workers or Benefits Navigators*^	\$900,000.00	2022 Recovery Plan
Aging & Disability Resource Center Program	2.19: Social Determinants of Health: Community Health Workers or Benefits Navigators*^	\$843,360.00	2022 Recovery Plan
Eviction, Foreclosure, & Homelessness Prevention Legal Services Program	2.37: Economic Impact Assistance: Other*^	\$318,000.00	2022 Recovery Plan

Following the date of adoption of this Recovery Plan (August 2023), the following projects will be approved, funded, and established for service delivery. In turn, following the adoption of the 2023 Recovery Plan, progress will commence with respect to providing the beneficiaries of the programs the services for which the projects were established to provide.

Exhibit: 2023 Recovery Plan Programs Established

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWING RECOVERY PLAN
Food Insecurity Services	2.1: Household Assistance: Food Programs*^	\$ 7,500,000.00	2023 Recovery Plan
Impacted Industry Financial Hardship Program	2.35: Aid to Tourism, Travel, or Hospitality^	\$ 1,000,000.00	2023 Recovery Plan
Opioid Recovery - Workforce Development	2.10: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)*^	\$ 500,000.00	2023 Recovery Plan
Older Worker Upskill Program	2.10: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)*^	\$ 375,000.00	2023 Recovery Plan
Nonprofit Grant Writing Program	2.34: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)^	\$ 30,000.00	2023 Recovery Plan
Child Learning Loss Program	2.14: Healthy Childhood Environments: Early Learning*^	\$ 240,000.00	2023 Recovery Plan

➤ **Public Health-Negative Economic Impact: Public Sector Capacity (EC3)**

At the time of this Recovery Plan, the County has allocated an aggregate total of \$60,663.00 in SLFRF funds to Public Sector Capacity.

1. [Use of Funds Plan Overview](#)

There were no additional programs instituted in the Public Sector Capacity expenditure category following the 2022 Recovery Plan. In turn, the use of funds overview has not been augmented from the 2022 plan. With this, the following excerpt from the 2022 Recovery Plan has been reproduced below:

There were several COVID-19 testing and vaccination sites established throughout the County as a result of the pandemic. In turn, ensuring effective operations and social distancing protocol adherence at said sites was paramount. To achieve the aforementioned, security presence was required. As such, the County of Ocean’s Sheriff’s Office staffed its officers to provide security services at the testing and vaccinations sites. To provide fiscal support to the public sector workforce that allocated time to this critical pandemic-derived activity, the County has established the COVID-19 Vaccination & Testing Time project. This project provides \$60,663.00 in wages and employer-FICA costs directly attributable to the officers’ security hours incurred at the testing and vaccination sites from January 2022 – September 2022.

2. [2022 Recovery Plan & 2023 Recovery Plan Progress / Adaptations](#)

As of the date of this Plan, the following 2022 Recovery Plan projects have been adopted in the County’s budget, established, and funded. There are no noteworthy challenges that have been encountered between the date of the 2022 Recovery Plan’s adoption and the date of this report.

Exhibit: 2022 Recovery Plan Funded Programs In-Progress

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWIN RECOVERY PLAN
COVID-19 Vaccination & Testing Time Program	3.1: Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	\$60,663.00	2022 Recovery Plan

Note: As stated above, there were no additional programs funded in the Public Sector Capacity expenditure category following the 2022 Recovery Plan.

➤ **Water, Sewer, and Broadband Infrastructure (EC5)**

At the time of this Recovery Plan, the County has allocated an aggregate total of \$6,049,956.00 in SLFRF funds to Water, Sewer, and Broadband Infrastructure.

1. Use of Funds Plan Overview

There were no additional programs instituted in the Water, Sewer, and Broadband Infrastructure expenditure category following the 2022 Recovery Plan. In turn, the use of funds overview has not been augmented from said plan. With this, the following excerpt from the 2022 Recovery Plan has been reproduced below:

It is the responsibility of the County of Ocean and its associated municipalities to safely and effectively remove, manage, and treat stormwater. To effectively assume this responsibility, critical infrastructure required in the provision of stormwater management services is a prerequisite. Without resilient and adequate infrastructure, the capability of the County and its municipalities to sufficiently reduce and recapture stormwater is diminished. In turn, the deferral or avoidance of infrastructure improvements leads to insufficient service and negative environmental consequences faced by the County's communities.

With this, the County will be instituting the Beach Haven Stormwater Infrastructure project and the Ship Bottom Stormwater Infrastructure project as part of its ARPA Recovery Plan. The Beach Haven Stormwater Infrastructure project will target the improvement of existing drainage inlets, piping, and pumping stations on 7th Street, 12th Street, and Pearl Street (as well as Delaware Avenue and County Road Bay Avenue). The Ship Bottom Stormwater Infrastructure project will target the construction of a stormwater pump station within the right-of-way of the southern end of Central Avenue, which terminates at the Manahawkin Bay. Through both programs, the County has effectuated an initiative to manage, reduce, and recapture stormwater, rectifying infrastructure degradation and targeting the improvement of the health and safety of its residents.

2. 2022 Recovery Plan & 2023 Recovery Plan Progress / Adaptations

As of the date of this Plan, the following 2022 Recovery Plan projects have been adopted in the County's budget, established, and funded.

Exhibit: 2022 Recovery Plan Funded Programs In-Progress

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWIN RECOVERY PLAN
Beach Haven Stormwater Infrastructure Project	5.6: Clean Water: Stormwater	\$2,332,731.00	2022 Recovery Plan
Ship Bottom Stormwater Infrastructure Project	5.6: Clean Water: Stormwater	\$442,225.00	2022 Recovery Plan

Following the date of adoption of this Recovery Plan (August 2023) the following projects will be approved, funded and established for service delivery. In turn the adoption of the 2023 Recovery Plan progress will

commerce with respect to providing the beneficiaries of the programs to the services for which the projects were established to provide.

Exhibit: 2023 Recovery Plan Funded Programs In-Progress

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWING RECOVERY PLAN
Stormwater Pump Station and Drainage Improvements	5.6: Clean Water: Stormwater	\$ 1,250,000.00	2023 Recovery Plan
Stormwater Drainage System Improvements	5.6: Clean Water: Stormwater	\$ 1,475,000.00	2023 Recovery Plan
Stormwater Overtopping Prevention	5.6: Clean Water: Stormwater	\$ 550,000.00	2023 Recovery Plan

➤ **Revenue Replacement (EC6)**

At the time of this Recovery Plan, the County has allocated an aggregate total of \$10,734,017.00 in SLFRF funds to Revenue Replacement expenditures.

1. Use of Funds Plan Overview

As stated in the 2022 Recovery Plan, the County of Ocean executed the revenue replacement calculation to ascertain the pool of funds available for the provision of government services under its ARPA program. Calendar year 2019 was utilized as the County’s base year in said calculation. In turn, per the mechanics of the calculation, the County realized \$13,496,712 and \$26,491,681 in revenue loss during 2020 and 2021, respectively. As such, over the 2020-2021 period, the County experienced a revenue loss totaling \$39,988,393.

In the 2022 Plan, the County approved a \$7,550,000.00 beach replenishment program for the restoration of the Ocean County shoreline from the Manasquan Inlet to the Barnegat Inlet. The local economy in the County is heavily impacted by the coast, and the ramifications of shoreline erosion harm the economic viability already damaged from the pandemic. This renourishment program has commenced since the adoption of the 2022 Plan. In addition, in its 2023 Recovery Plan – the County is providing \$184,016.25 in SLFRF funds under the provision of government services to the Borough of Tuckerton to support its Lanyard Lagoon shoreline and wetland restoration construction costs. Additional, the County will be upgrading currently owned park facilities playground areas with inclusive playgrounds. The \$3,000,000.00 of SLFRF will fund a capital project of inclusive playgrounds that permits children of all abilities and spectrum to enjoy a facility together.

2. 2022 Recovery Plan & 2023 Recovery Plan Progress / Adaptations

As of the date of this Plan, the following 2022 Recovery Plan projects have been adopted in the County’s budget, established, and funded. Progress has begun with respect to providing the beneficiaries of the programs with the services for which the projects were established to provide. There are no noteworthy challenges that have been encountered between the date of the 2022 Recovery Plan’s adoption and the date of this report.

Exhibit: 2022 Recovery Plan Funded Programs In-Progress

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWING RECOVERY PLAN
Beach Replenishment Program	6.1: Provision of Government Services	\$7,550,000.00	2022 Recovery Plan

Following the date of adoption of this Recovery Plan (August 2023), the following projects will be approved, funded, and established for service delivery. Following the adoption of the 2023 Recovery Plan, progress will commence with respect to providing the beneficiaries of the programs the services for which the projects were established to provide.

Exhibit: 2023 Recovery Plan Programs Established

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWING RECOVERY PLAN
Lanyard Lagoon - Shoreline & Wetland Restoration	6.1: Provision of Government Services	\$ 184,017.00	2023 Recovery Plan
Inclusive Recreation of Four County Parks	6.1: Provision of Government Services	\$ 3,000,000.00	2023 Recovery Plan

➤ **Administrative (EC7)**

At the time of this Recovery Plan, the County has allocated an aggregate total of \$1,770,000.00 in SLFRF funds to administrative expenditures.

1. [Use of Funds Plan Overview](#)

There were no additional programs instituted in the administrative expenditure category following the 2022 Recovery Plan. This use of funds overview has not been augmented from said plan. The following excerpt from the 2022 Recovery Plan has been reproduced below:

The County has placed a tremendous amount of importance in the effective management and execution of its SLFRF program. Furthermore, adherence to legal and regulatory governance in connection with the SLFRF program has been deemed paramount by the County. With this, a professional services contract has been executed with Witt O'Brien's LLC (Witt O'Brien's) to support the County's leadership in its execution of the SLFRF program. In addition to dedicating County-proper personnel to an ARPA Management Team tasked with building the Recovery Plan and assuming responsibilities of and executing the tasks that branch from said plan, the County has equipped itself with a layer of administrative consultation support through its strategic partnership with Witt O'Brien's. Furthermore, the two primary goals of the County's administrative expenditure plan are to (1) support County leadership in the execution of its Recovery Plan by way of enriching the overall intellectual capital available to effectuate the SLFRF program, and (2) offer legal and regulatory compliance support to the County's ARPA governance.

2. [2022 Recovery Plan & 2023 Recovery Plan Progress / Adaptations](#)

As of the date of this Plan, the following 2022 Recovery Plan projects have been adopted in the County's budget, established, and funded. There are no noteworthy challenges that have been encountered between the date of the 2022 Recovery Plan's adoption and the date of this report.

Exhibit: 2022 Recovery Plan Funded Programs In-Progress

PROJECT NAME	EXPENDITURE CATEGORY	DOLLAR AMOUNT	PROJECT ADOPTED IN THE FOLLOWING RECOVERY PLAN
ARPA Administrative Consulting	7.1: Administrative Expenses	\$1,770,000.00	2022 Recovery Plan

Note: As stated above, there were no additional programs funded in the Administrative expenditure category following the 2022 Recovery Plan.

Required Category 2

Uses of Funds

2: Uses of Funds

A. SLFRF Expenditure Category Plans & Public Impact

The subsections below partition the County's Recovery Plan by expenditure category and provide further detail surrounding the programs that have been or will be executed therein. In addition, details surrounding the strategies employed to maximize the pragmatic impact of the programs and services designed to achieve a strong and equitable recovery from the COVID-19 pandemic and economic downturn is included. Insight surrounding the ways in which the funds presently support and/or will support the communities, populations, and individuals in our jurisdiction is conveyed in this section of the Recovery Plan.

For all County SLFRF projects, there is a careful selection of programmatic output and outcome indicators – determined by the Ocean County departments overseeing the programs. In addition, effectively tracking the progress against said goals and making augmentations to each program – as dictated by the data collected – has been deemed critical by the County. In turn, the oversight department and/or the subrecipient(s) chosen to execute the programs' services have established output and outcome goals and associated tracking metrics for each individual program within all Ocean County SLFRF expenditure categories. For example, the On Point program tracks the number of residents served per municipality and the effectiveness of behavioral health intervention training for officers, and the Child and Adolescent Trauma Services program evaluates the number of youths served and pre and post-test measures of functioning. See the Project Inventory section for more detail surrounding each SLFRF program and its associated programmatic goals.

➤ **Public Health (EC1)**

As stated above, a total of \$5,388,678.00 in SLFRF funds have been dedicated to Public Health expenditures.

1. Strong and Equitable Recovery Plan for the County's Communities – Public Health

In connection with the 2022 Recovery Plan, the equity strategy detailed below was effectuated. It is important to note that the programs discussed in the excerpt below have been adopted in the County's budget, established, and funded. Execution of the strategy relayed in the 2022 Recovery Plan and restated below is presently in effect. Refer to the Project Inventory section of this Plan for more detail surrounding the individual projects within this expenditure category.

The public health of the County's residents was negatively impacted by the COVID-19 pandemic. In turn, in addition to the degradation of health in the communities at-large, a widening of the health gap between marginalized and non-marginalized groups was realized. With this, to address all parties, the County has instituted initiatives in its Recovery Plan such as the Social Connections program to target the remediation of mental and behavioral health issues faced by senior citizens and disabled persons. The County understands the impact with which rectifying community violence and addressing mental health / substance use disorder has on promoting equitable outcomes in its communities. As such, the On Point program has been instituted by the County to offer co-responder support to the County's municipal police departments in the form of behavioral health expertise. Furthermore, without a high-functioning, low interference emergency response system – the ability to attain equity by way of effectively responding to emergencies in the County's disproportionately impacted communities would be inhibited. To eschew this potential inhibitor – the County is effectuating an upgrade series to its emergency response system. Furthermore, the County understands the present mental, behavioral, and social inequity faced by children and adolescents who have lost a caregiver due to COVID-19, suicide, or a drug overdose. The County is also aware of the long-term developmental risks associated with this class of beneficiary. In turn, to promote equitable development for all children – the County has established the Child & Adolescent Grief and Trauma Programs to address the impact faced by this group.

The new programs established in the 2023 Recovery Plan specific to the Public Health expenditure category, successfully ensure that equity is being pursued with respect to disabled residents, individuals with special needs, suicide-risk individuals, and individuals with substance use disorder – with a particular emphasis on the opioid epidemic. For example, the County is instituting the Inclusive Recreation Grant program to provide

nonprofits with the funding they need to purchase inclusive recreation equipment aiding in the remediation of negative social, mental, and behavioral health impacts imparted upon disabled residents and those with special needs. The County is also instituting the Opioid Prevention Consulting program to educate retail businesses located in the County on opioid use recognition and prevention tactics, to facilitate a reduction in opioid related incidents. Through its 2023 Recovery Plan, the County of Ocean is aiming to promote equity amongst its disproportionately impacted disabled and substance use impacted residents.

➤ **Negative Economic Impacts (EC2)**

As stated above, a total of \$19,158,936.00 in SLFRF funds have been dedicated to Negative Economic Impact expenditures:

1. [Strong and Equitable Recovery Plan for the County's Communities – Negative Economic Impacts](#)

In connection with the 2022 Recovery Plan, the equity strategy detailed below was effectuated. It is important to note that the programs discussed in the excerpt below have been adopted in the County's budget, established, and funded. In turn, the execution of the strategy relayed in the 2022 Recovery Plan and restated below is presently in effect. Refer to the Project Inventory section of this Plan for more detail surrounding the individual projects within this expenditure category.

The COVID-19 pandemic placed a fiscal strain on many residents, businesses, and communities within the County of Ocean. Financial hardships were created by the pandemic due to layoffs, employee hour reductions, business closures, and such hardships continue to persist. As is the case with public health issues, negative economic impacts were realized throughout the County at-large and broadened the already prevalent economic gaps between non-marginalized and marginalized groups. To address the negative economic impacts faced within the County and both restore and improve upon economic inequities – the County has established several programs in its Recovery Plan. The Housing Insecurities and Homelessness Services program targets unhoused individuals and those at risk of becoming unhoused by way of providing temporary lodging support, fiscal aid, and transition services to permanent housing. The County's Aging and Disability Resource Center program addresses the care management needs of senior citizens and disabled young adults in the County, aiming to improve their personal and societal position by way of enhancing their physical, mental, and social health. The Eviction, Foreclosure, & Homelessness Prevention Legal Services program offers legal consultation and representation to low-income persons within the County of Ocean who are at risk of eviction or foreclosure. The program aims to maintain the County's low-income senior citizens in their residences – and thereby afford this marginalized group the opportunity to sustain and improve upon their economic position. Lastly, the County's Benefits Navigator program offers support to non-English speaking residents and other minority groups by way of connecting these individuals with the recovery program aid for which they are eligible.

Furthermore, in connection with newly established programs in the 2023 Recovery Plan within the Negative Economic Impacts expenditure category, equity is being pursued with respect to individuals suffering from food insecurities, individuals with substance use disorder aiming to re-enter the workforce, older individuals suffering from isolationism and skills gaps in a post-pandemic environment, and children who have experienced a loss of learning due to COVID-19. To bridge the equity gap for the food insecure, the County is instituting the Food Insecurity Services program to provide food bank/pantry supplies, mobile food pantries, community-based food distribution sites, etc. Regarding individuals with substance use disorder aiming to re-enter the workforce, the County is effectuating the Opioid Recovery - Workforce Development program to improve in-demand skills and train on job-market reentry techniques for this marginalized group. With respect to improving the inequity faced by older adults in the County of Ocean was exacerbated by the pandemic, the County is instituting the Older Worker Upskill program to assist individuals - ages 55 and above - with the soft and hard skills required to obtain and retain employment. Lastly, to restore equity for children that have experienced a loss of learning and cognitive development as a result of COVID-19, the County is establishing the Child Learning Loss program to provide one-on-one tutoring in math and reading,

as well as supportive services in either a group setting or one-on-one to improve school aged children's soft skills and core competencies.

➤ **Public Health-Negative Economic Impact: Public Sector Capacity (EC3)**

As stated above, a total of \$60,663.00 in SLFRF funds have been dedicated to Public Sector Capacity expenditures:

1. [Strong and Equitable Recovery Plan for the County's Communities – Public Sector Capacity](#)

In connection with the 2022 Recovery Plan, the equity strategy detailed below was successfully implemented. It is important to note that the programs discussed in the excerpt below have been adopted in the County's budget, established, and funded. In turn, the execution of the strategy relayed in the 2022 Recovery Plan and restated below is presently in effect. Refer to the Project Inventory section of this Plan for more detail surrounding the individual projects within this expenditure category.

In the area Public Sector Capacity, the County is dedicating SLFRF funds to the wages and employer-FICA costs associated with time incurred by the Sheriff's Office for security services provided at the COVID-19 testing and vaccination sites in the County. Only direct hours spent on said COVID-19 related activities are being reimbursed under this program. At the time of this Recovery Plan, this is the sole item that falls within the Public Sector Capacity expenditure category. In turn, there are no community equity items associated with this category.

No additional programs established in this expenditure category in the County of Ocean's 2023 Recovery Plan. There were no augmentations to the aforesaid equity strategy required in this Plan.

➤ **Water, Sewer, and Broadband Infrastructure (EC5)**

As stated above, a total of \$6,049,956.00 in SLFRF funds have been dedicated to Water, Sewer, and Broadband Infrastructure expenditures:

1. [Strong and Equitable Recovery Plan for the County's Communities – Water, Sewer, and Broadband Infrastructure](#)

In connection with the 2022 Recovery Plan, the equity strategy detailed below was effectuated. It is important to note that the programs discussed in the excerpt below have been adopted in the County's budget, established, and funded. In turn, the execution of the strategy relayed in the 2022 Recovery Plan and restated below is presently in effect. Refer to the Project Inventory section of this Plan for more detail surrounding the individual projects within this expenditure category.

Within the Water, Sewer, and Broadband Infrastructure expenditure category, the County is dedicating SLFRF funds to stormwater infrastructure improvements in the Borough of Beach Haven and Ship Bottom. In order to maintain and improve the health and safety of the communities in the aforementioned target areas, the remediation of degraded drainage inlets, piping, and pumping stations is required. In addition, improvements to infrastructure to support the removal of stormwater in areas of flood risk is a focus of the County. Facilitating infrastructure improvements will support the health and safety of the residents in the impacted areas, and promote equitable outcomes for those located in the areas of stormwater improvement needs.

Furthermore, in connection with newly established program in the 2023 Recovery Plan within the Water, Sewer, and Broadband Infrastructure expenditure category, additional stormwater infrastructure improvements in the Township of Long Beach and Stafford County projects. These projects are similar in nature as previously funded stormwater infrastructure, in that they remediate degraded drainage inlets, piping

and pumping stations as required. In turn, the strategy discussed above has been extended to the Township of Long Beach and Stafford County Project.

➤ **Revenue Replacement (EC6)**

As stated above, a total of \$10,734,017.00 in SLFRF funds have been dedicated to Revenue Replacement expenditures.

1. [Strong and Equitable Recovery Plan for the County’s Communities – Revenue Replacement](#)

In connection with the 2022 Recovery Plan, the equity strategy detailed below was effectuated. It is important to note that the programs discussed in the excerpt below have been adopted in the County’s budget, established, and funded. In turn, the execution of the strategy relayed in the 2022 Recovery Plan and restated below is presently in effect. Refer to the Project Inventory section of this Plan for more detail surrounding the individual projects within this expenditure category.

The ability of the County to continue in its provision of general government services is of critical importance in terms of facilitating a strong and equitable recovery from the COVID-19 pandemic. The County is responsible for executing environmental remediation, as this is an essential service for which the government must provide. In turn, the County is establishing the Beach Replenishment program – a coastline renourishment initiative aimed at mitigating and correcting the erosion of the shoreline from the Manasquan Inlet to the Barnegat Inlet. The economic viability of the County – with respect to both impacted and disproportionately impacted communities alike – is highly correlated to the shore. In turn, the continued erosion of the coast exacerbates the negative economic impacts already faced by the County’s communities due to the COVID-19 pandemic. With this, the environmental remediation effort to be executed by the County under the Beach Replenishment program targets economic restoration across the impacted communities.

Furthermore, in connection with newly established Lanyard Lagoon Shoreline and Wetland Restoration program in the 2023 Recovery Plan, the County of Ocean is further targeting economic restoration across its impacted communities by way of environmental remediation. In turn, the strategy discussed above has been extended to the Borough of Tuckerton’s habitat restoration project.

An additional program is being funded through Revenue Replacement entitled County Parks Inclusive Recreation Area. County Park system has seen an uptick in usage since the COVID-19 Pandemic, especially in play areas for children 3-12 years old. Renovation of playground areas to inclusive recreation areas will be accessible to children with all spectrums of abilities and needs. Promoting both physical and mental health needs.

➤ **Administrative (EC7)**

As stated above, a total of \$1,770,000.00 in SLFRF funds have been dedicated to administrative expenditures.

1. [Strong and Equitable Recovery Plan for the County’s Communities – Administrative](#)

In connection with the 2022 Recovery Plan, the equity strategy detailed below was effectuated. It is important to note that the programs discussed in the excerpt below have been adopted in the County’s budget, established, and funded. In turn, the execution of the strategy relayed in the 2022 Recovery Plan and restated below is presently in effect. Refer to the Project Inventory section of this Plan for more detail surrounding the individual projects within this expenditure category.

The successful management and execution of the County’s SLFRF Program is a prerequisite to achieving the individual program goals that have been established to restore the health and wellbeing of the County’s communities. In turn, optimizing the governance of the Recovery Plan is a goal established by the County’s

leadership to yield program effectiveness across all other expenditure categories. With this, the County has allocated SLFRF funds to contract Witt O'Brien's, a professional consulting firm supporting the County's ARPA Management Team in its administration of the Recovery Plan. It is the assertion of the County that collaboration with a third-party firm specialized in ARPA management consulting would improve the overall value of the programs established in its Recovery Plan. In turn, by enhancing the management and execution of each individual program through a collaborative consultative effort – the value received by each program's beneficiary (i.e., the impacted communities within the County) is improved. This administrative effort enriches the overall value realized by the County's SLFRF program, and supports its universal goal of promoting equitable outcomes across its communities.

There were no additional programs established in this expenditure category in the County of Ocean's 2023 Recovery Plan. There were no augmentations to the aforesaid equity strategy required in this Plan.

B. Other Federal Recovery Funds

The County of Ocean utilized \$61M in Coronavirus Relief Funds (CRF) to support public health and economic recovery from the COVID-19 pandemic. Of this amount, approximately \$6.2M was provided to nonprofit organizations such as Chai Lifeline, The Hope Center, A Need We Feed, and the Special Children's Center. Utilizing the services of the New Jersey Redevelopment Authority and the New Jersey Economic Development Authority, approximately \$9.8M was provided to small businesses throughout the County (inclusive of said entities' fees). Additional CRF funds were provided to municipalities, county agencies, and other entities – including the County itself – for various pandemic recovery initiatives (i.e., public health, medical expenses, economic support, etc.).

Required Category 3

Promoting Equitable Outcomes

3: Promoting Equitable Outcomes

The County of Ocean is cognizant of the challenges that exist with respect to communicating program transparency and fund availability to its marginalized, underserved, and adversely affected population groups. The County understands that ensuring awareness of and access to its programs (with particular emphasis on the aforesaid groups) is imperative in order to promote equitable outcomes of the County's SLFRF program. The detail below outlines the objectives, strategies, initiatives, and efforts the County of Ocean has employed / will employ through its SLFRF program to maintain and improve equity restoration throughout its communities.

A. Design

➤ **Goals – Intended Beneficiaries:**

The County has designed its Recovery Plan to include the targeting of underserved and marginalized groups within its boundaries. Through its SLFRF projects, the County has achieved inclusion of adversely affected beneficiary groups in its SLFRF program. Non-English-speaking persons are targeted by way of the Benefits Navigator Program. Senior citizens and disabled residents are a direct recipient of the Aging, Disability, and Resource Center Program, the Social Connections Program, and the Eviction, Foreclosure, and Homelessness Prevention Program. The unhoused and those at risk of becoming unhoused are targeted in the Housing Insecurities and Homelessness Services program project instituted by the County. Children and adolescents who have lost a caregiver due to COVID-19, suicide, or drug overdose – and thereby are presently experiencing or at risk of experiencing mental and behavioral health issues – are a marginalized group targeted in the County's Recovery Plan. In addition, disproportionately impacted communities are a recipient of the On Point co-responder program by way of eschewing those with mental health issues from the criminal justice system. Disabled residents and individuals with special needs are supported via the Inclusive Recreation Grant program. Individuals suffering from opioid misuse and substance use disorder are targeted via the Opioid Prevention Consulting program and Opioid Recovery – Workforce Development program. Individuals suffering from food insecurity are being supported by the way of the Food Insecurity Services program. Individuals ages 55 and above are supported via the Older Worker Upskill program, and children suffering from education gaps throughout the County's communities are targeted via the Child Learning Loss Program. See the Project Inventory section of this report for more detail.

➤ **Awareness:**

In each of its programs, the County conveys to its subrecipients the responsibility said entities have to socialize the availability of the program. In addition, the County is working with organizations such as the Children's System of Care, the Division of Child Protection and Permanency, educational facilities, and mental health and substance use disorder providers to spread awareness of program availability. The County is also working with community-based organizations, businesses, nonprofit entities, and its residents to enrich the breadth of its 2022 and 2023 Recovery Plan programs.

➤ **Access & Distribution:**

With respect to access and distribution, the County requires each subrecipient to communicate an execution plan for each program. In said plan, the manner in which program services will be delivered to beneficiaries must be conveyed. By way of this conveyance, strategies to overcome access and distribution barriers are addressed. Furthermore, the County has instituted programs such as the Benefits Navigator Program and the Aging and Disability Resource Center program. Each project provides specialized support to a marginalized group to identify and access programs for which said groups are eligible.

➤ **Outcomes:**

Closing health and economic gaps via the provision of universal levels of service across the County's communities is a primary goal of both the 2022 and 2023 Recovery Plan. As such – as detailed in the prior passages of this report – the County has initiated numerous programs to ensure marginalized / underserved groups receive focused support. Moreover, to track progress towards bridging health and equity gaps via its SLFRF program, each of the County's projects are established with programmatic goals. It is important to note that many of the County's

programs were effectuated in February of 2023 (the official adoption month of the County’s 2022 Recovery Plan). Meaningful data is presently being collected to gauge progress against these goals, and as such, progress towards equitable outcome delivery.

B. [Implementation](#)

➤ **Goals, Targets, & Equitable Outcome Progress**

1. [Economic / Racial Equity Target 1 – Homeless Population](#)

The Housing Insecurities and Homelessness Services program was adopted in the County’s 2022 Recovery Plan to achieve equity for this marginalized group. Output and outcome indicator data is presently being collected by the subrecipients executing this program. Said data will be analyzed by both the subrecipients and the Ocean County Department overseeing the program – once a degree of data has been captured to yield meaningful results.

2. [Economic / Racial Equity Target 2 – Senior Citizens](#)

The County has instituted the Aging & Disability Resource Center and the Eviction, Foreclosure, and Homelessness Prevention Legal Services programs via its 2022 Recovery Plan to achieve equity for this marginalized group. In addition, the Older Worker Upskill program is established by way of this Plan to bridge economic gaps faced by this group. Output and outcome indicator data is presently being collected by the subrecipients executing the aforesaid 2022 programs. Said data will be analyzed by both the subrecipients and the Ocean County Department overseeing the programs – once a degree of data has been captured to yield meaningful results. Data collection will begin for the 2023 program(s) upon commencement.

3. [Economic / Racial Equity Target 3 – Disabled Citizens](#)

The County has instituted the Aging & Disability Resource Center, Social Connections, and the Eviction, Foreclosure, and Homelessness Prevention Legal Services programs via its 2022 Recovery Plan to achieve equity for this marginalized group. In addition, the Inclusive Recreation Grant program is established by way of this Plan to bridge economic gaps faced by this group. Output and outcome indicator data is presently being collected by the subrecipients executing the aforesaid 2022 programs. Said data will be analyzed by both the subrecipients and the Ocean County Department overseeing the programs – once a degree of data has been captured to yield meaningful results. Data collection will begin for the 2023 program(s) upon commencement.

4. [Economic / Racial Equity Target 4 – Children & Adolescents Suffering from the Loss of a Caregiver / Trauma](#)

The County has instituted the Child & Adolescent Trauma Services and the Child & Adolescent Grief programs via its 2022 Recovery Plan to achieve equity for this marginalized group. In addition, the Traumatic Loss and Disaster Response for Children program is established by way of this Plan to bridge economic gaps faced by this group. Furthermore, the Teen Suicide Prevention program is established by way of this Plan to bridge economic gaps faced by this group. Output and outcome indicator data is presently being collected by the subrecipients executing this program. Said data will be analyzed by both the subrecipients and the Ocean County Department overseeing the program – once a degree of data has been captured to yield meaningful results. Data collection will begin for the 2023 program(s) upon commencement.

5. [Economic / Racial Equity Target 5 – Non-English-Speaking Residents & Other Underserved Groups](#)

The County has instituted the Benefits Navigator Program via its 2022 Recovery Plan to achieve equity for this marginalized group. Output and outcome indicator data is presently being collected by the subrecipients executing this program. Said data will be analyzed by both the subrecipients and the Ocean County Department overseeing the program – once a degree of data has been captured to yield meaningful results.

6. [Economic / Racial Equity Target 6 – The Food Insecure](#)

The County is instituting the Food Insecurity Services program via this Plan to achieve equity for this marginalized group. Data collection will begin for the 2023 program(s) upon commencement.

7. [Economic / Racial Equity Target 7 – Underserved Groups at a Heightened Risk of Human Trafficking](#)

The County is instituting the Human Trafficking Prevention Project via this Plan to achieve equity for this marginalized group. Data collection will begin for the 2023 program(s) upon commencement.

8. [Economic / Racial Equity Target 8 – Opioid Epidemic Impacted Individuals](#)

The County is instituting the Opioid Prevention Consulting program and the Opioid Recovery - Workforce Development program via this Plan to achieve equity for this marginalized group. Data collection will begin for the 2023 program(s) upon commencement.

9. [Economic / Racial Equity Target 9 – Individuals with Special Needs](#)

The County is instituting the Inclusive Recreation Grant program through its 2023 Recovery Plan to bridge economic gaps faced by this group. Data collection will begin for the 2023 program(s) upon commencement.

➤ ***Negative Economic Impact Strategies – SLFRF Focus Areas***

The Negative Economic Impact expenditure category is Treasury-defined focus area with respect to serving disproportionately impacted and marginalized groups. As detailed in the commentary above, the Housing Insecurities and Homelessness Services program (serving the homeless), the Aging and Disability Resource Center Program (serving senior citizens and disabled persons), the Eviction, Foreclosure, & Homelessness Prevention Legal Services Program (serving senior citizens and disabled persons), the Benefits Navigator Program (serving non-English speaking residents and other marginalized groups), the Food Insecurity Services Program (serving the food insecure), the Opioid Recovery – Workforce Development Program (serving opioid epidemic impacted individuals), the Older Worker Upskill Program (serving seniors), and the Child Learning Loss Program (serving children) all fall within the Negative Economic Impacts expenditure category. With this, please refer to the narrative above and the Project Inventory section of this Recovery Plan for detail surrounding the objectives and the output and outcome measures for achieving equitable outcomes within this SLFRF focus area.

Required Category 4

Community Engagement

4: Community Engagement

The County of Ocean's Community Engagement Plan

Whether it be through written, oral, virtual, in-person, and/or other modes of communication, the County of Ocean understands that input from its SLFRF stakeholders (i.e., constituents, County departments, community-based organizations, residents, etc.) is paramount. The County understands that, in order to achieve its equity goals during the execution of its SLFRF program, community engagement is necessary to enrich the value of the projects targeted to each program beneficiary. In turn, the County has several community outreach methods in which it has already employed and will employ to spread awareness of its Recovery Plan and receive the feedback required to improve its projects. The County also understands the importance of placing particular emphasis on engagement initiatives with respect to its SLFRF program's marginalized beneficiaries. As such, the following strategies have been / will be employed to capture input from SLFRF stakeholders – including underserved or adversely affected groups (i.e., persons with disabilities, people of color, senior citizens, people of low income, populations with limited English-speaking proficiency, etc.):

➤ The Homeless Population

The County has coordinated its efforts with the Ending Homelessness Group, Affordable Housing Alliance, Mental Health Association of New Jersey, Ocean County Department of Human Services and other related stakeholders to enrich outreach and communication with the homeless population.

➤ Senior Citizens

The County has coordinated its efforts with the Community Health Law Project, community-based organizations, faith-based organizations, law enforcement agencies, senior centers, and social media outlets to enrich the outreach and communication efforts with seniors.

➤ Disabled Residents & Individuals with Special Needs

The County has coordinated its efforts with the Community Health Law Project, the Ocean Partnership for Children, community-based organizations, faith based organizations, and social media outlets to enrich the outreach and communication efforts with disabled residents. In addition, the County is working with nonprofit organizations to provide recreation services to disabled citizens and individuals with special needs in effort to restore degradation on mental health caused and exacerbated by the pandemic.

➤ Children & Adolescents Suffering from the Loss of a Caregiver / Trauma-Impacted / Suicide-Risk

The County has coordinated its efforts with the Children's System of Care, the Division of Child Protection and Permanency, educational facilities (i.e., public schools), and mental health and substance use disorder treatment providers to enrich outreach and communication efforts with impacted children and adolescents.

➤ Non-English-Speaking Residents and Other Underserved Groups

The County has coordinated its efforts with Alliance of Information and Referral System (AIRS) certified Community Resource Specialists (CRS) to enrich outreach and communication efforts with the impacted beneficiary class.

➤ Persons Suffering from Food Insecurity

The County will be coordinating its efforts with food banks, food pantries, mobile food service providers, community-based food distribution sites, and other entities to enrich outreach and communication efforts with persons suffering from food insecurity.

➤ **Persons at a Heightened Risk of Human Trafficking**

The County will be coordinating its efforts with retail businesses domiciled in human trafficking hot spot areas throughout the County to enrich outreach and communication efforts with organizations that may have the largest positive effect remediating human trafficking incidents.

➤ **Opioid Epidemic Impacted Individuals**

The County will be coordinating its efforts with mental health and substance use disorder treatment providers, nonprofit organizations specializing in substance use disorder services, community-based organizations, faith-based organizations, and social media outlets to enrich outreach and communication efforts with opioid epidemic impacted individuals.

Note: For each of its SLFRF projects, the County has instituted program monitoring efforts with its subrecipients and contractors to gauge levels of service delivery.

With respect to each of the aforesaid disproportionately impacted groups – as well as all impacted beneficiaries of the ARPA program at-large – the County is utilizing and will continue to utilize its website, social media outlets, Constant Contact email marketing software, and other mechanisms to enrich community engagement. Furthermore, the County’s Department of Human Services will continue to leverage its oversight and development boards (microcosms of the impacted communities for which they have been established to represent) to enhance the breadth and awareness of the projects instituted under the 2022 and 2023 Recovery Plan. These oversight and development boards provide conflict-free feedback and guidance to the Board of Commissioners for the systems of care under the auspices of Human Services, which translates seamlessly into the County’s ARPA program. Lastly, the County has and will facilitate continuous communication touchpoints with the aforesaid constituents to ensure feedback is captured and considered for program augmentation – where necessary – in order to improve the pandemic restoration impacts intended through its SLFRF programs.

Go to the Following Page



v

Required Category 5

Labor Practices

5: Labor Practices

As stated in the prior sections of the Recovery Plan, the County of Ocean will be instituting projects that fall within EC5: Infrastructure (i.e., Water, Sewer, and Broadband Infrastructure). The County adheres and will continue to adhere to strong labor standards and practices in its execution of any and all capital / infrastructure projects. In connection with each SLFRF infrastructure project established by the County of Ocean, labor practices including but not limited to the following will be followed: (1) NJSA 34:11-56.25 et seq. (Prevailing Wage Act), (2) NJ Local Public Contracts Law (N.J.S.A. 40A:11-1 et seq.), (3) NJ Local Bond Law (N.J.S.A. 40A:2-1 et seq.), (4) N.J.S.A. 10:5-31 et seq. and N.J.A.C. 17:27 et seq. (Affirmative Action), (5) Project Labor Agreements pursuant to NJ Public Law 2021 CH 69, (6) NJSA 34:11-56.48 et seq. (NJ Public Works Contractor Registration Act), etc.

Go to the Following Page

v

Required Category 6

Use of Evidence

6: Use of Evidence

➤ Public Health (EC1)

As per Treasury’s Compliance and Reporting Guidance ([Link](#)), the definition of “evidence base” is defined as follows:

Strong Evidence

“Strong evidence means that the evidence base can support causal conclusions for the specific program proposed by the applicant with the highest level of confidence. This consists of one or more well-designed and well-implemented experimental studies conducted on the proposed program with positive findings on one or more intended outcomes.”

Moderate Evidence

“Moderate evidence means that there is a reasonably developed evidence base that can support causal conclusions. The evidence base consists of one or more quasi-experimental studies with positive findings on one or more intended outcomes OR two or more non-experimental studies with positive findings on one or more intended outcomes. Examples of research that meet the standards include well-designed and well-implemented quasi experimental studies that compare outcomes between the group receiving the intervention and a matched comparison group (i.e., a similar population that does not receive the intervention).”

Preliminary Evidence

“Preliminary evidence means that the evidence base can support conclusions about the program’s contribution to observed outcomes. The evidence base consists of at least one non-experimental study. A study that demonstrates improvement in program beneficiaries over time on one or more intended outcomes OR an implementation (process evaluation) study used to learn about and improve program operations would constitute preliminary evidence. Examples of research that meet the standards include: (1) outcome studies that track program beneficiaries through a service pipeline and measure beneficiaries’ responses at the end of the program; and (2) pre- and post-test research that determines whether beneficiaries have improved on an intended outcome.”

The following passage has been restated from the County’s 2022 Recovery Plan – as this methodology holds true for all programs effectuated via this Plan (the 2023 Recovery Plan).

There is a rigorous evaluation process that accompanies each SLFRF program approved by the County’s ARPA Management Team. In addition, evidence-based and evidence-informed practices instituted by organizations such as the Center for Disease Control and Prevention, National Institute of Health, and the Substance Abuse and Mental Health Services Administration are adhered to by departments such as the Ocean County Department of Human Services in the generation of ARPA projects. First, a department, agency, nonprofit, or other entity cultivates a project or program proposal. This proposal is routed to the ARPA Management Team. Upon receipt, the team will perform a crosswalk between the project request and the eligibility of the use of funds in connection with the Final Rule. Only upon determining that the project targets a Treasury-eligible beneficiary and that the use of funds is allowable and reasonable in its response to mitigate a COVID-19 related impact faced by said beneficiary, will the ARPA Management Team hold meetings with the requesting entity. In these meetings, the Team will accumulate information regarding the origination of the request, the evidentiary basis upon which the project’s interventions were selected, the program execution plan, the program outreach plan, the beneficiary vetting plan, etc.

It is critical that the requesting entity has confidence – based in fact – in the ability of its program’s interventions to remediate the negative health or economic impacts targeted. For example, the Ocean County Department of Human Service’s On Point program has leveraged data from its prior co-responder programs executed between the department’s selected subrecipient and the municipal police departments. It is this tactical experience and the previous results of the program that provide both the requesting department and the ARPA Management Team with the degree of confidence necessary to fund the project under the County’s Recovery Plan. Furthermore, the County leverages the experience and acumen of its SLFRF consultant, Witt O’Brien’s in the project vetting and evidentiary-evaluation process. This principle is applied across each of the County’s SLFRF programs.

Required Category 7

Performance Report

7: Performance Report

As stated in the 2022 Recovery Plan, to ensure performance management at a granular level, the County has instituted project-level performance reporting. Each SLFRF program that falls within a Treasury-defined expenditure category (i.e., Public Health and Negative Economic Impacts) has its own defined output and outcome programmatic indicators. Each project’s output and outcome indicator cluster are provided to the department overseeing the SLFRF project, with instruction to ensure that – at a minimum – performance against each indicator is continuously measured. Furthermore, if the department that originated the program request is not the entity responsible for capturing performance data (i.e., the program’s subrecipient bears said responsibility), the subrecipient will agree to performance reporting and the department will be responsible for ensuring the reporting adherence of the subrecipient. The County has detailed its key performance indicators for each SLFRF project in the *Project Inventory* section of the Recovery Plan. *Note: Mandatory performance indicators and programmatic data are included in the Project Inventory section of the Recovery Plan for projects that fall within Treasury’s required categories, if applicable.*

Go to the Following Page



v

II. PROJECT INVENTORY

A. Public Health (EC 1) Projects

Project 1.1: On Point Expansion

Funding Amount: \$550,000.00

Project Expenditure Category:

1.12: Mental Health Services*^ | \$550,000.00

Existing vs. New Project Reference Data:

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

Project Update Statement from Prior Recovery Plan:

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the On Point Expansion program has commenced. Subrecipient(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

The Ocean County On Point program is a law enforcement-mental health co-responder program that diverts individuals experiencing mental illness from the criminal justice system and provides critical professional partnership support to law enforcement operations within the County. Utilizing the ARPA funds dedicated to this project, the existing On Point program infrastructure will be expanded to additional municipalities within the County. The Ocean County Department of Human Services shall either expand its existing contract or secure a novel contract with a vendor staffed with licensed clinical social workers (LCSW), licensed social workers (LSW), licensed professional counselors (LPC), etc. The On Point program’s partnered behavioral health specialist will work with the municipal police departments to provide services in the areas of mental health, substance use disorders, behavioral health, developmental or cognitive disability, homelessness support, etc. The program will offer behavioral health care expertise, case management support, and linkages to care to ensure the communities impacted by COVID-19-derived / exacerbated stress, anxiety, and depression can be addressed effectively.

Furthermore, the program will offer health care services and support linkages to mitigate the impacts of increased caregiver burden created by the pandemic. In addition, services surrounding alleviating the separation from family, friends, school, and service provider support caused by COVID-19 will be a concerted effort of the program. The program will also address substance use disorders exacerbated by the pandemic, via the provision of counselling and care management support. The On Point program’s law-enforcement-mental health co-responder program model will aim to divert individuals experiencing mental illness caused or exacerbated by the pandemic from the criminal justice system. Lastly, training and consultation to officers on topics such as de-escalation skills, identifying signs and symptoms of mental illness, communicating effectively with individuals with developmental and cognitive disabilities, etc. will be provided through the program.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is two (2) years – from 2023 through 2024. It will be at the discretion of each municipality for which On Point program services are provided, to extend the partnership with the service provider beyond calendar year 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025.

Use of Evidence:

In the setup phase of this program, the Ocean County Department of Human Services leveraged its prior experience with the co-responder model. To elaborate further, in a prior co-responder project with one of the County’s municipal police departments - the On Point Program was able to contribute to an 82% reduction in police contact among the residents served at follow-up conducted 3-months post referral. In addition, there was a 46% reduction in police contact 12-months post referral. The efficacy of police mental health partnerships is a well-documented practice. For example, in its Police-Mental Health Collaboration (PMHC) Toolkit, the US Department of Justice–Bureau of Justice Assistance recognizes the co-responder model as a viable strategy in delivering behavioral health care to the public.

Primary Delivery Mechanisms & Project Partners:

As stated, the County will expand its existing contract or secure a novel contract with a behavioral healthcare provider staffed with licensed clinical social workers (LCSW), licensed social workers (LSW), licensed professional counselors (LPC), etc. Thereafter, the entity will partner with municipal police departments within the County to facilitate the co-responder model and provide behavioral health care expertise, case management support, and linkages to care to ensure the County’s residents impacted by COVID-19-derived or exacerbated stress, anxiety, and depression receive support. The Ocean County Department of Human Services will bear the responsibility of managing the ARPA program, assessing the effectiveness of the behavioral health provider’s service delivery via data collection, reporting, communication with municipal police department personnel, etc.

Intended Goals / Outcomes:

The goals of the On Point Program are manifold. The program is intended to divert individuals experiencing mental illness from the criminal justice system and provide professional partnership support to law enforcement operations within the County. The program aims to alleviate the stress, anxiety, and depression faced by the public and those in disproportionately impacted areas – which has been exacerbated by the COVID-19 pandemic. Providing seamless referrals to more pointed social service, mental health, behavioral health, and substance use disorder interventions is another target of the program, as well as providing direct case management support during first-responder calls.

➤ **Performance Report:**

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Residents Served per Municipality	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Number of Officers Trained	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Training Hours Provided to Officers	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Output data has begun being collected by the program’s subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: The Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Residents Served with Additional LEO Contact at 3, 6, and 12 Months Post-Initial Interaction	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Officer Training Effectiveness Results	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Outcome data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: The Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project 1.2: Child & Adolescent Trauma Services Program

Funding Amount: \$150,000.00

Project Expenditure Category:

1.12: Mental Health Services*^ | \$150,000.00

Existing vs. New Project Reference Data:

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the "Project Description" Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the "Performance Report" Section Below in Relation to the Prior Recovery Plan	See Below

Project Update Statement from Prior Recovery Plan:

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Child & Adolescent Trauma Services program has commenced. Subrecipient(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ **Project Description:**

Overview of Main Activities:

The Child & Adolescent Trauma Services Program is designed for children and adolescents of parents and caregivers who have died due to COVID-19, suicide, or drug overdose and are suffering from grief that – due to the pandemic's hindrance of being able to appropriately say goodbye to the departed – are at an increased risk of prolonged/complicated grief transitioning to trauma. Such grief is considered a mental health condition characterized by a persistent and pervasive longing for the deceased individual that causes significant impairment in functional aspects of the person's daily life. In turn, this impairment may lead to chronic health conditions, mental illness, and substance misuse in adulthood. The purpose of the Child & Adolescent Trauma Services Program is to provide trauma focused interventions, support group services, and other behavioral health remedies to the children and adolescents. It is the purpose of this program to treat children and adolescents suffering from the aforesaid conditions, to treat immediate complicated grief instances as well as prevent future concerns, such as mental illness and substance misuse in adulthood that are engendered by prolonged, complicated, and unaddressed grief.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is two (2) years – from 2023 through 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. Fiscal and operational strategies to sustain the program via non-ARPA mechanisms beyond 2024, or potentially 2025, will be evaluated throughout the duration of the ARPA timeline.

Use of Evidence:

In the startup phase of the design of the Child & Adolescent Trauma Services Program – the Ocean County Department of Human Services leveraged insights gleaned from the Substance Abuse and Mental Health Service Administration (SAMHSA) – which has an Evidence-Based Practices Resource Center that provides communities, clinicians, policy-makers, and others with information and tools to incorporate evidence-based practices into their communities or clinical settings. Furthermore, the Human Services Department has leveraged evidence from the Suicide Prevention Resource Center to identify prospective service providers and counseling / training activities that may be performed by said provider in the facilitation of the program. The Department will leverage work product from the National Child Traumatic Stress Network in its selection of program subrecipients and evaluation of the subrecipients’ selected activities. The evidence-based model to be employed in this program -such as Complicated Grief Therapy, Cognitive Behavioral Therapy for Grief, Meaning-In Loss Therapy, etc. – will ultimately be selected by the licensed behavioral health provider chosen to execute the child and adolescent trauma services.

Primary Delivery Mechanisms & Project Partners:

To achieve an optimal level of program service delivery, the County understands the criticality of partnering with specialists to execute the program and communicate its availability to the public. As such, the Ocean County Department of Human Services will partner with an organization staffed with behavioral health providers that have embraced trauma-focused interventions and engaged in training on trauma-informed care and/or trauma-treatment modalities. In addition, to expand the reach of this program to as many children/adolescents presently experiencing or at risk of experiencing pandemic-exacerbated trauma and complicated grief due to the death of a parent or caregiver, the Department of Human Services will collaborate with (1) the Children's System of Care, (2) the Division of Child Protection and Permanency, (3) educational facilities (i.e., public schools) throughout the County, and (4) mental health or substance use disorder treatment providers.

Intended Goals / Outcomes:

The goal of the Child & Adolescent Trauma Services Program is to mitigate the pandemic-caused and exacerbated trauma and complicated grief faced by children and adolescents of parents or caregivers who have died due to COVID-19, suicide, or drug overdose. The program intends to target children and adolescents suffering from the aforementioned, to treat immediate complicated grief instances as well as prevent future health concerns such as mental illness and substance misuse in adulthood that are engendered by prolonged, complicated, and unaddressed grief.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Youth Served	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Number of Hours of Service Delivered	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable

Output Key Performance Indicator
<i>Narrative Report: The project commenced in Feb of 2023. Output data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>

Note: The Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Successful Completions	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Pre- and Post-Test Measures of Functioning	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Outcome data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: The Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 1.3: Child & Adolescent Grief Program](#)

[Funding Amount:](#) \$100,800.00

[Project Expenditure Category:](#)

1.12: Mental Health Services*^ | \$100,800.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the "Project Description" Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the "Performance Report" Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Child & Adolescent Grief program has commenced. Subrecipient(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

Similar to the Child & Adolescent Trauma Program, the Child & Adolescent Grief Program is designed for children and adolescents of parents and caregivers who have died due to COVID-19 or suicide, and who are suffering from grief which may lead to negative bereavement outcomes such as substance abuse, anxiety, depression, attachment disorders, suicidal thoughts, and suicide attempts. The difference between the grief and trauma programs is that the latter focuses on trauma treatment modalities. The purpose of the Child & Adolescent Grief program is to provide grief support groups and grief intervention services to the children and adolescents. The need for grief intervention services is heightened due to pandemic-caused or pandemic-exacerbated child support group diminishment (i.e., school groups, family groups, etc.), isolation, healthy grief interruption, etc. The ARPA funds allocated to the Program will be used to train clinicians /

professionals and peer support group leaders in the County of Ocean via the Dougy Center Models "Facilitating Peer Support Groups" modality. The grief support groups and grief intervention services will be offered to the aforesaid impacted children and adolescents in both impacted and disproportionately impacted communities.

The Ocean County Department of Human Services will partner with an organization that has carefully vetted its clinicians and peer support group leaders and has verified said professionals' competence and ability to attend and successfully complete the Dougy Center Models' Facilitating Peer Support Group training. Subsequent to the training, the clinicians will facilitate peer grief support group counseling sessions to address the negative impacts faced by the child and adolescent beneficiaries due to the loss of their caregiver(s). Furthermore, to promote sustainability following the use of ARPA funds, clinicians will be trained in a "train-the-trainer" model to allow for additional professionals to garner the peer grief support group facilitation skills after to the ARPA period of performance.

Approximate Timeline:

Under the County's ARPA program, an initial approximate timeline of the project is two (2) years – from 2023 through 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. Fiscal and operational strategies to sustain the program via non-ARPA mechanisms beyond 2024, or potentially 2025, will be evaluated throughout the duration of the ARPA timeline. In addition, as stated above, clinicians staffed by the partnered organization(s) will be trained in a "train-the-trainer" model to allow for additional professionals to garner the peer grief support group facilitation skills for which they can apply after to the ARPA period of performance.

Use of Evidence:

Peer support groups are recognized as an evidence-based program for grief by the Mental Health Technology Transfer Center Network of the US Department of Health and Human Services, Substance Abuse and Mental Health Services Administration.

Primary Delivery Mechanisms & Project Partners:

To achieve an optimal level of program service delivery, the County understands the criticality of partnering with specialists to execute the program and communicate its availability to the public. To provide an optimal level of care to achieve the aforesaid programmatic goals, the Ocean County Department of Human Services will partner with an organization staffed with trained clinicians and peer support group leaders equipped to successfully complete and administer the teachings of the Dougy Center Model's Facilitating Peer Support Group training. Through this program, a coalition of well-trained healthcare professionals will be developed - and thusly - a heightened level of care will be made available to the children and adolescents of the program. To facilitate the peer grief support group services, the clinicians and peer support group leaders trained via the Dougy Center Model will execute their sessions in outpatient offices of County health facilities, schools, or other areas designated as safe, secure, and optimal locations for support. Lastly, with respect to program conveyance, the Ocean County Department of Human Services will partner with the following entities to drive awareness of the program to reach as many impacted children and adolescents as possible: (1) Children's System of Care, (2) Division of Child Protection and Permanency, (3) School Referrals, (4) Mental Health Disorder Treatment Providers, and (5) SUD Treatment Providers.

Intended Goals / Outcomes:

The goal of the Child & Adolescent Grief Program is to mitigate the negative bereavement impacts of children and adolescents who lost a parent or caregiver due to a COVID-19-related death, suicide, or a drug-related death. The program intends to increase the well-being and personal growth of children and adolescents suffering from the grief.

➤ Performance Report:

Legend:

Treasury Required Indicator

Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Children & Adolescents Served	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Number of Hours of Service Delivered	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Output data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: The Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Pre- and Post-Test Measures of Functioning	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Outcome data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: The Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 1.4: Social Connections Program](#)

[Funding Amount:](#) \$67,500.00

[Project Expenditure Category:](#)

1.12: Mental Health Services*^ | \$67,500.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the "Project Description" Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the "Performance Report" Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Social Connections program has commenced. Sub recipient(s) have been contracted with, and the County has issued purchase order(s) with said sub recipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

Children and young adults with disabilities are a disproportionately impacted group that proves to be at a heightened risk of social and behavioral health challenges, due to their preexisting conditions creating a predisposition for isolation. The social distancing and stay-at-home measures imposed by the pandemic exacerbated the isolationism faced by disabled children and young adults, and therefore increased this group's proclivity for increased behavioral and social health ailments. Furthermore, due to the aforesaid pandemic-exacerbated harms imposed upon this group, the mental, emotional, and social strain imparted on said group's caregivers (as well caregivers in general) was amplified as a result of the pandemic. In turn, the Social Connections Program is designed to institute social skills programs to remediate the harm imposed

upon children and young adults with disabilities that are at a disproportionately higher risk of social and behavioral health challenges – due to their preexisting conditions creating a predisposition for isolation. Furthermore, the Program will provide training and support group services to caregivers struggling to cope with their pandemic-heightened caregiver burdens.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is two (2) years – from 2023 through 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. Fiscal and operational strategies to sustain the program via non-ARPA mechanisms beyond 2024, or potentially 2025, will be evaluated throughout the duration of the ARPA timeline.

Use of Evidence:

The paper titled "Social Skills Interventions for Individuals with Autism: Evaluation for Evidence-Based Practices Within a Best Evidence Synthesis Framework" involved a meta-analysis, which analyzed data collected from sixty-six (66) experimental and quasi-experimental studies. The paper evaluated the scientific rigor of the included. It identified only two interventions as having the necessary evidence to be considered evidence based. The social skills group model was one of the two classified as an evidence based practice ("strong" evidence).

Primary Delivery Mechanisms & Project Partners:

To achieve an optimal level of program service delivery, the Ocean County Department of Human Services will expand upon its innovative disability services contract with the Ocean Partnership for Children, wherein the following strategic interventions will be instituted to remediate the pandemic-exacerbated harm imparted upon disabled children and young adults, as well as caregivers: (1) social skills programs that target the (a) development of skills in social connections, (b) physical wellness, (c) emotional wellness, (d) personal value, and (e) coping skills for feelings of anxiety or depression, and (2) caregiver group sessions that educate caregivers on (a) coping strategies and (b) effectively developing a peer support system. The Ocean Partnership for Children will market the program to the targeted beneficiaries and will employ its interventions virtually and in-person. Furthermore, transportation shall be provided and translation devices / bilingual staff will be made available per the project’s demands.

Intended Goals / Outcomes:

The goal of the Social Connections Program is to institute social skills programs to remediate the harm imposed upon children and young adults with disabilities that are at a disproportionately higher risk of social and behavioral health challenges - due to their preexisting conditions creating heightened isolationism following the pandemic. In addition, the program aims to provide training and support group services to caregivers struggling to cope with their pandemic-heightened caregiving burdens.

➤ **Performance Report:**

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Persons Served	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Number of Sessions Held	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Narrative Report: The project commenced in Feb of 2023. Output data has begun being collected by the program’s subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.			

Note: The Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Pre- and Post-Test Measures of Functioning	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Satisfaction Surveys	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Outcome data has begun being collected by the program’s subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: The Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 1.5: Emergency Response Upgrades](#)

[Funding Amount:](#) \$2,820,378.00

[Project Expenditure Category:](#)

1.14: Other Public Health Services^ | \$2,820,378.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Emergency Response Upgrades program has commenced. Subrecipient(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

The COVID-19 pandemic has negatively impacted public health within the County of Ocean, particularly in the areas of mental health and substance use. Said substance use and overdose deaths have spiked due to the pandemic. In addition, violent crime, gun violence, and exposure to violence has amplified across the country, and in turn, has created short-term and long-term risks on the physical, socioeconomic, and economic well-being of the County’s residents. Treasury recognizes these issues and has stated in its Final Rule that addressing community violence as a public health issue may help prevent and even reduce additional harm to individuals, households, and communities. Treasury has further stated that the need for public health measures to respond to COVID-19 will continue moving forward.

In turn, to aptly and quickly respond to increased mental health and substance use disorder incidents, as well as increased community violence and crime - a high-functioning / low interference mission critical emergency response radio system is a necessity. To ensure the response time between and among the County-proper and municipal public safety teams is timely and effective - upgrades to the emergency response radio system are required. With this, the Ocean County Department of Management & Budget has executed a contract with Motorola to facilitate hardware and software upgrades to the County’s ASTRO-25 emergency

response radio system. The Emergency Response Upgrades project will support SUAI system improvements over the period of 2022-2024.

Approximate Timeline:

Under the County’s ARPA program, the timeline of the project is three (3) years – from 2022 through 2024. Only SUAI system upgrades will be executed with the ARPA funds dedicated to this project during the said time period. All 2022-2026 maintenance costs, as well as required upgrades from 2025-on will be financed through the County’s operating budget, capital budget, or other funding stream deemed optimal at a future point in time.

Use of Evidence:

The Ocean County Department of Management & Budget leveraged its extensive experience with the existing emergency response system – along with the expertise of the Motorola team – to structure the system upgrades associated with this program. There was no evidence-base applicable in the establishment of this project.

Primary Delivery Mechanisms & Project Partners:

To achieve an optimal level of program service delivery, the County has contracted with Motorola. The Motorola technical and managerial personnel dedicated to the execution of the County’s emergency response system upgrades will be carefully monitoring hardware and software performance. Said personnel will produce reports to the County to convey the effectiveness of the equipment improvements.

Intended Goals / Outcomes:

The goal of the Emergency Response System project is to maintain a high-functioning, low interference mission critical emergency response radio system, in order to ensure that first responder response time is timely, secure, and effective.

➤ Performance Report:

Legend:

Treasury Required Indicator

Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
SUA II System Upgrade Report	Upgraded version from 7.17 to A2021 Main & backup core upgrade Dispatch consoles upgrade Remote RF system upgrade	Additional upgrades executed in connection with Q1 2023 planned SUA II functionality improvements.	Quarterly upgrades executed pursuant to the Motorola SUIA II upgrade program.
<i>Narrative Report: The Motorola leadership team executed various subsystem upgrades in the first quarter of 2023. In turn, the County’s Emergency Response System is current with respect to its intended functionality.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Quarterly Security Patching	Security patching completed, and system repair and parts confirmed.	Q1 2023 upgrades completed and intended functionality obtained.	See comment to the left.
<i>Narrative Report: The Motorola leadership team verified that the upgrade was conducted effectively, and the parts are such that the system is able to maintain current-state performance.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project 1.6: Inclusive Recreation Grant Program

Funding Amount: \$500,000.00

Project Expenditure Category:

1.12: Mental Health Services*^ | \$500,000.00

Existing vs. New Project Reference Data:

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (<i>Current</i>)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

Project Update Statement from Prior Recovery Plan:

Not applicable. This program is being established via this Recovery Plan.

➤ **Project Description:**

Overview of Main Activities:

The importance of people freely participating in valued activities for enrichment has been long studied as a contributing factor in the dimensions of health and wellness. The benefits of community-based inclusion is numerous and include physical, social, psychological, health, and quality of life related outcomes. Targeting our commitment to support healthy communities, preparing and enhancing technologies and adaptive for the inclusion of individuals with disabilities in itself is an evidenced based practice supported by a deep and thriving body of research. Individuals with special needs and disabilities experience physical and emotional barriers to engaging in social and recreational activities due to their preexisting health conditions and mental / behavioral health risks. In turn, these individuals have experienced a disproportionately high impact from the COVID-19 pandemic – and are in need of measures to improve upon their social, mental, and behavioral health. The SLFRF funds allocated to the inclusive recreation grant program will allow nonprofit organizations – serving residents with special needs and disabilities – with funds to purchase inclusive recreation equipment aiding in the remediation of negative social, mental, and behavioral health impacts imparted upon this disproportionately impacted group.

Approximate Timeline:

Under the County’s ARPA program, the project’s timeline will extend no later than December 31, 2024. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

Primary Delivery Mechanisms & Project Partners:

The County of Ocean will be executing a grant program upon which 501(c)(3) nonprofit organizations will submit proposals for recreation equipment designed to establish inclusive recreation programs for the County's disabled residents and those with special needs. The County will partner with 501(c)(3) nonprofit organizations that have a proven competency in the provision of disability and/or recreation programs. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization’s capability in meeting the specific needs of the ARPA beneficiary

upon which program service delivery is intended. The County of Ocean will evaluate the organizations' competency in this area, as well as evaluate their execution plan in great detail.

Intended Goals / Outcomes:

The goal of the program is to mitigate the negative impacts due to COVID-19 which include isolationism and negative mental / behavioral health impacts of individuals with special needs and disabilities by way of creating an inclusive recreation grant program.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Sites Enhanced Via Program Service Delivery	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Individuals with Special Needs / Disabilities Serviced via the Recreation Equipment Purchased	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Satisfaction Surveys	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project 1.7: Teen Suicide Prevention Program

Funding Amount: \$300,000.00

Project Expenditure Category:

1.12: Mental Health Services*^ | \$300,000.00

Existing vs. New Project Reference Data:

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the "Project Description" Section Below in Relation to the Prior Recovery Plan	New Section – New Program

Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
---	---------------------------

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ Project Description:

Overview of Main Activities:

One of the largest negative impacts of COVID-19 was on individuals’ mental health. Fear, isolation, lack of control and inability to participate in what was routine took a toll on citizens manifesting as increased depression and risk-taking behaviors.

The purpose of the Teen Suicide Prevention Program is to act as a response to the negative impact of COVID-19 by equipping Ocean County youth and families with lifesaving suicide prevention resources by way of the provision of unique, youth- and family-centered materials focused on the delivery of compassionate and competency-building education. The program will institute a suicide prevention education, media, and resource campaign - which shall include content curation delivered to families and organizations across Ocean County by way of social media, website resources, workshops, information fairs, and other relevant mediums. Furthermore, the program will consider the inclusion of youth in the development of suicide prevention campaigns for greater effectuation of said prevention.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

Primary Delivery Mechanisms & Project Partners:

The County will partner with a provider with proven competency in the provision of suicide prevention education, media, and resource campaign development and execution services. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments, and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization’s capability in meeting the specific needs of the ARPA beneficiary upon which program service delivery is intended. The County of Ocean will evaluate the organizations’ competency in this area, as well as evaluate their execution plan in great detail.

Intended Goals / Outcomes:

The goal of the program is to provoke increased help seeking behaviors amongst youth and families in an effort to reduce suicide.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of individuals who participate in prevention education, information fairs, etc.	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Reach/engagement analytics of social media, websites, and media campaign	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Participant satisfaction / evaluation surveys	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Pre and post-tests of knowledge of suicide risks, warning signs, and resource (as applicable)	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 1.8: Traumatic Loss and Disaster Response for Children Program](#)

[Funding Amount: \\$300,000.00](#)

[Project Expenditure Category:](#)

1.12: Mental Health Services*[^] | \$300,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the "Project Description" Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the "Performance Report" Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

The purpose of the Traumatic Loss and Disaster Response for Children Program is to provide non-clinical supportive interventions within familiar and safe environments to children impacted by traumatic stress - in

order to mitigate intrusive reactions, behavior regulation difficulties, school suspension / expulsion risks, and other negative impacts. The ultimate goal is to facilitate, through a wraparound approach, personal resilience and the return to homeostasis, or traditional daily functioning, with a reduction in trauma based disruption.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

Primary Delivery Mechanisms & Project Partners:

The Ocean County Department of Human Services' Disaster Behavioral Health Unit will leverage the expertise available to organizations supporting school aged youth and their families through an existing disaster response network. Furthermore, the Department will leverage partnerships to identify and engage inappropriate prevention and response methodologies – as recognized through the National Child Traumatic Stress Network and the National Institute for Mental Health. The program will utilize school or other familiar and safe-space areas for children to train professionals and facilitate the program. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments, and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization’s capability in meeting the specific needs of the ARPA beneficiary upon which program service delivery is intended. The County of Ocean will evaluate the organizations’ competency in this area, as well as evaluate their execution plan in detail.

Intended Goals / Outcomes:

The goal of the program is to provide timely education, support, and linkages necessary within schools (or like institutions) to assist children impacted by trauma with the ability to cope productively in the aftermath of COVID-19. The ultimate goal is to facilitate, through a wraparound approach, personal resilience and the return to homeostasis, or traditional daily functioning, with a reduction in trauma-based disruption for children.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of participating schools or organizations	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Number of outreaches and engagements	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Number of intervention or postvention activities held	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable

Output Key Performance Indicator
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Participant satisfaction / evaluation surveys	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 1.9: Human Trafficking Prevention Project Program](#)

[Funding Amount:](#) \$300,000.00

[Project Expenditure Category:](#)

1.14: Other Public Health Services^ | \$300,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (<i>Current</i>)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ Project Description:

Overview of Main Activities:

COVID-19 exacerbated the vulnerabilities faced by marginalized groups that existed pre-pandemic - such as, undocumented migrants; runaway and homeless individuals; LGBTQ+ identifying individuals; and other oppressed, vulnerable, and/or impoverished groups and individuals. Human traffickers specifically target individuals in these populations due to their susceptibility to recruitment tactics and methods of control. In turn, by COVID-19 exacerbating the vulnerabilities of these at-risk groups - the risk of human trafficking faced by these individuals has amplified as a result. In turn, the purpose of the Human Trafficking Prevention Project is to provide human trafficking prevention education programs / group learning sessions to youth and adults to allay the risk of vulnerable persons being trafficked.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

Primary Delivery Mechanisms & Project Partners:

The Ocean County Department of Human Services will leverage the expertise of organizations equipped in providing education services to youth and adults in around human trafficking sign detection, prevention tactics, and ways in which to safely report human trafficking. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments, and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization's capability in meeting the specific needs of the ARPA beneficiary upon which program service delivery is intended. The County of Ocean will evaluate the organizations' competency in this area, as well as evaluate their execution plan in detail.

Intended Goals / Outcomes:

The goal of the program is to provide education to youth and adults to be knowledgeable and aware of human trafficking signs, prevention tactics, and how to safely report human trafficking.

➤ Performance Report:

Legend:

Treasury Required Indicator

Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of adults and youth who participate in training	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Number of hours of training delivered	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Participant satisfaction / evaluation surveys	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 1.10: Opioid Prevention Consulting Program](#)

[Funding Amount:](#) \$300,000.00

[Project Expenditure Category:](#)

1.14: Other Public Health Services^ | \$300,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

One of the largest negative impacts of COVID-19 was on individuals’ mental health. Fear of isolation, lack of control and inability to participate in what was routine took a toll on citizens manifesting as increased depression and risk-taking behaviors including an increase in opioid misuse.

The purpose of the Opioid Prevention Consulting Program is to deliver education, resources, and opioid use reduction consultation to retail business locations that have been identified as experiencing higher rates of opioid related responses. Consultative services will be performed by a qualified vendor (i.e., nonprofit / business) that delivers on-site engagements - offering educational materials and in-service sessions - targeting business strategies to mitigate the opioid crisis. This vendor will assist in training on environmental assessments and scanning, employee related trainings (such as staff training, overdose response, harm reduction, etc.), and building business partnerships with other local entities, law enforcement, and the treatment community.

[Approximate Timeline:](#)

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

[Use of Evidence:](#)

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

[Primary Delivery Mechanisms & Project Partners:](#)

The County of Ocean will be partnering with a qualified vendor (i.e., nonprofit / business) that will deliver on-site engagements - offering educational materials and in-service sessions - targeting business strategies to mitigate the opioid crisis. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments, and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization’s capability in meeting the specific

needs of the ARPA beneficiary upon which program service delivery is intended. The County of Ocean will evaluate the organizations' competency in this area, as well as evaluate their execution plan in detail.

Intended Goals / Outcomes:

The goal of the program is to institute a prevention model of education and consultation to retail businesses located in Ocean County - to facilitate a greater awareness of and a reduction in opioid related incidents.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Total engagements (businesses and individuals) trained	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Number of resources provided	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Enhance feelings of competence in understanding or strategizing around topics via pre- and post-tests of knowledge	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Satisfaction surveys related to content and engagements	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

B. Negative Economic Impacts (EC 2) Projects

Project 2.1: Housing Insecurities and Homelessness Services Program

Funding Amount: \$7,452,576.00

Project Expenditure Category:

2.2: Household Assistance: Rent, Mortgage, and Utility Aid*^ | \$4,648,200.00

2.18: Housing Support: Other Housing Assistance*^ | \$1,596,804.00

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Housing Insecurities and Homelessness Services program has commenced. Subrecipient(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

As a result of the pandemic, homeless individuals, individuals suffering from housing insecurity, and those at risk of becoming unhoused are at an increased risk of both contracting and spreading the COVID-19 virus. The Housing Insecurities and Homelessness Services program is a full spectrum program that seeks to provide transitional housing services and support through rapid re-housing to persons experiencing homelessness in Ocean County. The program will seek to address the housing stabilization needs of individuals and families who are at an increased risk of contracting and spreading COVID-19 during the continued pandemic. This program will prioritize households experiencing homelessness by quickly connecting impacted individuals to temporary rapid re-housing assistance. Assistance may include financial support with rental security deposits, temporary rental assistance, rental application fees, moving expenses, utility assistance, and landlord incentives.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. Fiscal and operational strategies to sustain the program via non-ARPA mechanisms beyond 2024, or potentially 2025, will be evaluated throughout the duration of the ARPA timeline.

Use of Evidence:

The program did not require the need for an evidence-based design. The selection of services for which the program offers was arrived at because of the experience and understanding of the Ocean County leadership team structuring the program. In turn, an evidentiary base was not needed.

Primary Delivery Mechanisms & Project Partners:

To effectively execute this program, the County is partnering with nonprofit organizations – such as Ending Homelessness Group (EHG), the Affordable Housing Alliance (AHA), and the Mental Health Association of New Jersey (MHA). These entities are highly experienced, competent, and well-versed in the provision of temporary emergency housing, effectuating transitions to permanent housing, rapid re-housing, and wraparound services to the beneficiaries of this program. In the delivery of this program, EHG will continuously evaluate the effectiveness of implementation in congruence with the AHA to address any barriers that may arise and troubleshoot issues. EHG staff will host structured program monitoring efforts with AHA to discuss program effectiveness and augment delivery to best position the project in relation to the emerging needs of the project’s recipients. Furthermore, EHG leadership, AHA leadership, and the Ocean County Department of Human Services leadership will consider community outreach strategies to communicate the program to the marginalized beneficiaries of this program.

The program's facility will be used to provide temporary housing to homeless individuals in need of shelter, and case management services will be provided by specialists with the aim of securing permanent housing opportunities. Support will be provided to (1) homelessness-impacted households and (2) households at risk of becoming unhoused that have experienced financial insecurity caused or exacerbated by the pandemic. For said individuals, financial assistance in the form of rental security deposits, temporary rental assistance, rental application fees, moving expenses, utility assistance, etc. will be provided. These individuals will also receive case management support and wraparound services (substance abuse services, mental health counseling, financial counseling, etc.).

Intended Goals / Outcomes:

The goal of the program is to provide temporary rapid re-housing assistance to households experiencing unsheltered homelessness and moderate to low-income households that have experienced a negative financial impact caused or exacerbated by the pandemic that has exposed them to the risk of becoming unhoused. These individuals will be connected to permanent, affordable housing opportunities after initial temporary re-housing assistance. These individuals will also be assessed and provided wraparound services (substance abuse services, mental health counseling, financial counseling, etc.).

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Households Receiving Eviction Prevention Services (Including Legal Representation)	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Number of Affordable Housing Units Preserved or Developed	N/A: This project does not involve housing unit preservation or development.		
N/A: This project does not involve housing unit preservation or development.			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Households Transitioned to Permanent Housing	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Dollar Amount of Financial Assistance Provided to Impacted Beneficiaries Broken Down by Category (i.e., Rent, Utility, Security Deposits, etc.)	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Narrative Report: The project commenced in Feb of 2023. Outcome data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 2.2: Benefits Navigator Program](#)

[Funding Amount:](#) \$900,000.00

[Project Expenditure Category:](#)

2.19: Social Determinants of Health: Community Health Workers or Benefits Navigators*^ | \$900,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Benefits Navigator program has commenced. Subrecipient(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

As a result of the pandemic, there are many programs (including the SLFRF program) that are available to the residents of Ocean County and are designed for public health and negative economic impact restoration. However, difficulty accessing and/or understanding these pandemic-derived programs exists. Whether the gap between benefit offerings and the receipt of said benefits is engendered from a lack of recipient awareness, language, cultural, or socioeconomic divides, difficulty understanding the application process, lack of program access, etc. – this is a critical risk issue that must be resolved. Without access to the programs made available to them, the intended beneficiaries of these programs are unable to receive the support they need to recover from the effects of the COVID-19 pandemic.

In turn, the Benefits Navigator Program has been established as part of the County’s Recovery Plan to provide support in navigating benefits made available to the County of Ocean’s residents - so the impacted and disproportionately impacted individuals are able to access the services and aid designed to support their recovery from the pandemic.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The program did not require the need for an evidence-based design. The selection of services for which the program offers was arrived at since the experience and understanding of the Ocean County leadership team structuring the program. In turn, an evidentiary base was not needed.

Primary Delivery Mechanisms & Project Partners:

To effectively execute this program and deliver benefits navigation support to the County’s residents, the County will be partnering with an organization equipped with Alliance of Information and Referral System (AIRS) certified Community Resource Specialists (CRS). The County will also consider those in the process of obtaining their CRS certification or an industry recognized equivalent. Utilizing the operational expertise of its AIRS partner, the Department of Human Services and Office of Senior Services will ensure navigation support is provided to various locations throughout the County. In addition, the benefits of navigation

services will be provided via telephonic/virtual means as appropriate. In the delivery of the program, it will be the service provider partner that will establish support meetings with residents, and structure the duration and communication style of the benefits navigation meetings.

It will be a requirement of the County that the AIRS-certified entities with whom the County partners maintain a client relations management system – and capture and distribute programmatic data to the Department of Human Services at a regular cadence. Furthermore, it is a priority of Ocean County that marginalized residents are effectively targeted and supported through the execution of its ARPA Recovery Plan. In turn, the Benefits Navigator program will incorporate those with cultural and linguistic competency in order to expand project awareness to disproportionately impacted communities (i.e., non-English speaking communities). As is the case with many of the County’s SLFRF programs, the service provider is expected to market the service to eligible beneficiaries.

Intended Goals / Outcomes:

The goal of the program is to provide benefits navigation support to the County of Ocean's residents to assist them with accessing the programs and services made available to them for the purpose of recovery from the COVID-19 pandemic.

➤ Performance Report:

Legend:

Treasury Required Indicator

Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
The Number of I&R Contacts / Inquiries In Which Inquirer Problems or Needs are Addressed	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Number of Unduplicated Individuals / Families Served	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Number of Contacts per Individual / Family Served	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Output data has begun being collected by the program’s subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Linkages Made	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
End of Call Satisfaction Surveys	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Outcome data has begun being collected by the program’s subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 2.3: Aging and Disability Resource Center \(ADRC\) Program](#)

[Funding Amount:](#) \$843,360.00

[Project Expenditure Category:](#)

2.19: Social Determinants of Health: Community Health Workers or Benefits Navigators*^ | \$843,360.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Aging and Disability Resource Center (ADRC) program has commenced. Subrecipient(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

As a class, disabled senior citizens and disabled young adults are at a heightened risk of the impacts of COVID-19, due to their proclivity toward preexisting health conditions. The pandemic exacerbated this risk by intensifying the health ramifications associated with existing ailments. Furthermore, disabled seniors and disabled young adults have enhanced difficulties finding and maintaining employment. In turn, the pandemic has increased their risk of financial insecurity and subsequently healthcare accessibility challenges / housing stability concerns. The amplified medical and financial risks imposed upon disabled seniors and disabled young adults as a result of the pandemic has engendered a need for enhanced services for this population.

In turn, Ocean County is increasing the breadth and reach of its Aging and Disability Resource Center through its SLFRF ADRC program. The Ocean County Department of Human Services' Office for Individuals with Disabilities will work in congruence with the Ocean County Office of Senior Services (designated Area Agency on Aging) and a community-based organization to provide care management services with a higher degree of focus and intensity to disabled seniors / young adults than the existing Aging and Disability Resource Center. The ADRC program will provide information, assistance, and referral services to a larger set of Ocean County disabled senior citizens and disabled young adults - expanding the service reach to this COVID-19 impacted population. Three (3) Case Managers will be added to the baseline service offering, thereby expanding the reach of the program to an estimated 330 additional senior citizens and young adults (approximately 110 persons per Case Manager). In addition, a flexible funding pool will be reserved – to provide additional aid to the beneficiaries of the program predicated upon Case Manager Need's assessments at the point of service delivery (i.e., food insecurity support).

Approximate Timeline:

Under the County's ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The program did not require the need for an evidence-based design. The selection of services for which the program offers was arrived because of the experience and understanding of the Ocean County leadership team structuring the program. In turn, an evidentiary base was not needed.

Primary Delivery Mechanisms & Project Partners:

The U.S. Department of Health and Human Services, Administration for Community Living and the Centers for Medicare & Medicaid Services (CMS) and the Veterans Health Administration (VHA) recognize the Aging and Disability Resource Center "No Wrong Door" model as a best practice. Furthermore, the County has a rich experience operating within this model and delivering services to senior citizens and disabled young adults. To expand upon its existing service offering and consequently the reach of its ADRC Program under ARPA, the Ocean County Department of Human Services will partner with the Ocean County Office of Senior Services (designated Area Agency on Aging) and an organization equipped with qualified Case Managers to provide a more intense level of care management services to disabled senior citizens and young adults. The County has an extensive network of schools, law enforcement agencies, CBOs, faith-based organizations, senior centers, social media outlets, etc. to communicate the availability of the ADRC program to its intended beneficiaries.

Intended Goals / Outcomes:

The goal of the program is to provide care management support to disabled seniors and young adults in the County who are at a pandemic-heightened risk exposure of health issues and financial insecurity - and for whom an intensified health and social service need is required. The program's intention is to improve the mental, physical, and social health of this impacted and marginalized group – ultimately affording them with the tools and opportunities necessary to optimize their well-being.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Units of Service	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Number of Individuals Served	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Output data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Linkages Made	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Follow-Up Customer Satisfaction Surveys (email / mail)	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Outcome data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 2.4: Eviction, Foreclosure, & Homelessness Prevention Legal Services Program](#)

[Funding Amount:](#) \$318,000.00

[Project Expenditure Category:](#)

2.37: Economic Impact Assistance: Other*^ | \$318,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Eviction, Foreclosure, & Homelessness Prevention Legal Services program has commenced. Subrecipient(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) to begin the execution of the program. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

The State of NJ has the second highest foreclosure rate in the country, 2x higher than the rest of the nation. Prior to the pandemic, Ocean County's foreclosure rate was the highest in the state. As a result of the pandemic, foreclosures and reverse mortgages increased, and many foreclosures were resultant of the aforesaid reverse mortgages. Most of the foreclosures were related to senior citizens. There are 25,000 seniors in Ocean County living above the poverty line but below the ALICE threshold (Asset Limited Income Constrained and Employed). This puts the senior citizen class at a disproportionate risk of pandemic-exacerbated foreclosure and housing loss due to financial insecurities. In addition, there are 8,300 citizens in the County with disabilities – who have a high risk of employment challenges (pandemic exacerbated) and thusly suffer from financial insecurities – which leads to a disproportionate risk of foreclosure and housing instability. In turn, the purpose of the Eviction, Foreclosure, & Homelessness Prevention Legal Services program is to provide legal consultation and representation to senior citizens and disabled persons in the County of Ocean operating at or below the ALICE threshold who are at risk of eviction or foreclosure due to financial insecurities caused or exacerbated by the pandemic.

Approximate Timeline:

Under the County's ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The program did not require the need for an evidence-based design. The selection of services for which the program offers was arrived at on the basis of the experience and understanding of the Ocean County leadership team structuring the program. In turn, an evidentiary-base was not needed.

Primary Delivery Mechanisms & Project Partners:

To effectively execute this program, the Ocean County Department of Human Services – in congruence with the Ocean County Office of Senior Services – will expand upon its partnership with the Community Health Law Project (CHLP) to ensure an optimal level of legal consultation and representation is provided to the beneficiaries of the Eviction, Foreclosure, & Homelessness Prevention Legal Services program. County proper personnel and the attorneys and project managers with the CHLP will determine the best method for

the provision of outreach, advocacy, benefits navigation, and legal aid to the seniors and disabled individuals facing eviction or foreclosure (i.e., in-office, at-resident, virtual, etc.). The legal consultation and representation service offering method will be arrived at on a case-by-case basis, to optimize the designed impact of the program's activities.

Intended Goals / Outcomes:

The goal of the program is to provide legal consultation and representation to senior citizens and disabled persons in the County of Ocean operating at or below the Asset Limited Income Constrained and Employed threshold who are at risk of eviction or foreclosure due to financial insecurities caused or exacerbated by the pandemic.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Clients Served	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Number of Hours of Legal Services Provided	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Output data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Evictions/Foreclosures Prevented	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
Number of Linkages Provided (Linkages to Ongoing Benefits and Assistance Programs)	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Outcome data has begun being collected by the program's subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 2.5: Food Insecurity Services Program](#)

[Funding Amount:](#) \$7,500,000

[Project Expenditure Category:](#)

2.1: Household Assistance: Food Programs*^ | \$7,500,000

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (<i>Current</i>)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

Food insecurity affects a wide population of people consisting of, but not limited to, children, seniors, people of color, and people with disabilities. The COVID-19 pandemic put further strain on households in the United States already experiencing food hardship, with an estimated 42 million people (about twice the population of New York), or 1 in 8 Americans, experiencing food insecurity in 2021. For Ocean County, in 2019, the rate of food insecurity was at 9 percent, or 53,480 households, with 11.7 percent, or 16,720 (about the seating capacity of Prudential Area) children under the age of 18. Amidst the pandemic in 2020, Feeding America reported that the rate of food insecurity in Ocean County increased to 9.8 percent, or 58,910 households. In turn, the purpose of the Food Insecurity Services program is to deliver strategic services to individuals struggling with a lack of consistent access to an adequate amount of healthy and affordable food as a result of pandemic-related economic impact. Categories of service delivery shall include, but will not be limited to:

- Food bank/pantry supplies
- Mobile food pantries
- Community-based food distribution sites
- Expansion of congregate services into adult communities
- Home delivered meals for homebound and at-risk populations
- Expanded and improved participation in federal/state nutrition programs (SNAP)
- Expanding food distribution in underserved areas
- Projects to reduce food waste
- Online grocery ordering and delivery
- Services that address seasonal food insecurity

[Approximate Timeline:](#)

Under the County’s ARPA program, the project’s timeline will extend no later than December 31, 2024. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

[Use of Evidence:](#)

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

[Primary Delivery Mechanisms & Project Partners:](#)

The County will partner with nonprofit organizations and other food bank/pantry/community-based organizations that have a proven competency in the provision of food service programs to remediate the food insecurity issues caused and/or exacerbated by COVID-19. The County will select programs based upon the partnered organizations' competency and the determined breadth of impact within which the program will have on those suffering from food insecurity. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments, and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization's capability in meeting the specific needs of the ARPA beneficiary upon which program service delivery is intended. The County of Ocean will evaluate the organizations' competency in this area, as well as evaluate their execution plan in detail.

Intended Goals / Outcomes:

The goal of the program is to provide comprehensive food services to residents in Ocean County experiencing food insecurity as a result of COVID-19 caused or exacerbated negative economic impacts.

➤ **Performance Report:**

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of residents with food insecurity served	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Level of service tracking with key benchmark indicator comparisons	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Number of Linkages to Other Supportive Programs that will help to secure longer term success	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Participant satisfaction	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 2.6: Impacted Industry Financial Hardship Program](#)

[Funding Amount:](#) \$1,000,000.00

[Project Expenditure Category:](#)

2.35: Aid to Tourism, Travel, or Hospitality^ | \$1,000,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan <i>(Current)</i>
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

The Ocean County Department of Business Development & Tourism is instituting a \$1,000,000 program to support small businesses and nonprofit organizations in the travel, tourism, and hospitality industries that have experienced a financial hardship due to the COVID-19 pandemic. The program will provide funds to support these entities in allaying their financial hardships - by way of eligible entities receiving ARPA funds to apply towards eligible operating expenditures.

[Approximate Timeline:](#)

Under the County’s ARPA program, the project’s timeline will extend no later than December 31, 2024. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

[Use of Evidence:](#)

The Ocean County Department of Business Development & Tourism – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

[Primary Delivery Mechanisms & Project Partners:](#)

The Ocean County Department of Business Development & Tourism will leverage its community resources to spread awareness of the program's purpose and eligibility requirements - to amplify the intended goal of remediating financial hardships faced by small businesses and nonprofit organizations operating in the travel, tourism, and hospitality industries.

[Intended Goals / Outcomes:](#)

The goal of the program is to assist small businesses and nonprofit organizations allay COVID-19 financial hardships - for those entities operating within the travel, tourism, and hospitality industries that have experienced a financial hardship created or exacerbated by COVID-19. These entities may apply ARPA funds to operating expenditures.

➤ [Performance Report:](#)

Legend:

Treasury Required Indicator

Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of entities served	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Dollar value of financial hardship remediated	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 2.7: Opioid Recovery - Workforce Development Program](#)

[Funding Amount:](#) \$500,000.00

[Project Expenditure Category:](#)

2.10: Assistance to Unemployed or Underemployed Workers*^ | \$500,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (<i>Current</i>)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

One of the largest negative impacts of COVID-19 was on individuals’ mental health. Fear, isolation, lack of control and inability to participate in what was routine took a toll on citizens manifesting as increased depression and risk-taking behaviors including an increase in opioid misuse.

The purpose of the Opioid Recovery - Workforce Development program is to implement a workforce development/case management program to assist those in early recovery as they re-enter the workforce – to facilitate a reduction in relapse and the ability for that resident to gain meaningful recovery capital. Through

the provision of program services, common career and employment issues experienced by individuals new to recovery will be addressed, including: lack of knowledge of self & skills; lack of clear employment goals & ambitions; low self-efficacy; negative outcome expectancies; low self-esteem; erratic or limited work experience; poor interviewing / job seeking skills; inadequate support network; and not receiving a proper referral to career counseling, when needed.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

Primary Delivery Mechanisms & Project Partners:

The County of Ocean will partner with a qualified workforce development / career consultation provider. This partner will offer career development and address employment issues to individuals impacted by the opioid crisis - early to recovery - re-entering the workforce. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments, and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization’s capability in meeting the specific needs of the ARPA beneficiary upon which program service delivery is intended. The County of Ocean will evaluate the organizations’ competency in this area, as well as evaluate their execution plan in detail.

Intended Goals / Outcomes:

The goal of the program is to institute a workforce development program to assist individuals with opioid use disorder - which has been exacerbated by COVID-19 - in achieving and maintaining wellness and recovery by way of re-entry into the workforce.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Workers Enrolled in Sectoral Job Training Programs (i.e., Number of Individuals Served in Each Service Category)	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Individual Length of Participation	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Workers Completing Sectoral Job Training Programs (i.e., Completion in Each Service Category and Reason of Completion)	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 2.8: Older Worker Upskill Program](#)

[Funding Amount:](#) \$375,000.00

[Project Expenditure Category:](#)

2.10: Assistance to Unemployed or Underemployed Workers*^ | \$375,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

The public health control measures instituted during COVID-19 increased level of loneliness and social isolation, and older adults were disproportional negatively impacted, for older adults – avoiding crowded places, isolating at home, and transitioning to online services has had a serious effect on the group’s everyday behaviors and well-being. Taking this further, due to a heightened degree of pre-existing conditions in comparison to the public - individuals 55 years of age and older have experienced intensified isolation, quarantine, social framework disruption, and other impacts due to COVID-19. In turn, this dynamic has exacerbated negative mental and behavioral health impacts faced by this group. The purpose of the Older Worker Upskill Program is to assist individuals - ages 55 and above - with soft and hard skills that will enable them to obtain and retain employment. Re-entry into the workforce will serve to help this class of individual sustain themselves financially and improve their self-value and meaning in a post-pandemic environment.

[Approximate Timeline:](#)

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

[Use of Evidence:](#)

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was

no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

Primary Delivery Mechanisms & Project Partners:

The County of Ocean will partner with a qualified workforce development / career consultation provider that is adept in training individuals ages 55 and above on the soft and hard skills that will enable them to obtain and retain employment. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments, and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization's capability in meeting the specific needs of the ARPA beneficiary upon which program service delivery is intended. The County of Ocean will evaluate the organizations' competency in this area, as well as evaluate their execution plan in great detail.

Intended Goals / Outcomes:

The goal of the program is to assist individuals - ages 55 and above - with soft and hard skills that will enable them to obtain and retain employment to improve the degradation on their mental, social, and behavioral health caused and exacerbated by the pandemic.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Workers Enrolled in Sectoral Job Training Programs (i.e., Number of Individuals Served in Each Service Category)	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Individual Length of Participation	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Workers Completing Sectoral Job Training Programs (i.e., Completion in Each Service Category and Reason of Completion)	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 2.9: Nonprofit Grant Writing Program](#)

[Funding Amount:](#) \$30,000.00

[Project Expenditure Category:](#)

2.34: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted) ^ | \$30,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

COVID-19 had a dramatic negative impact on Nonprofit Nationwide shutdowns caused the cancellation of in-person fundraising events and financial donations dramatically decreased as individuals and households struggled to meet their own basis needs.

The Nonprofit Grant Writing Program offers time-limited grant writing and grant administration workshops to local nonprofit organizations impacted by COVID-19 - to assist the County to obtain a better qualified pool of grant submissions – thereby enhancing the County’s reach to innovate and support publicly-funded systems of care. The intervention executed by way of this program will assist nonprofit organizations that struggle in the application and administration of grant writing – to retrieve the benefits available to them as grantees. In turn, this will improve upon the remediation of the negative economic impacts of COVID-19.

[Approximate Timeline:](#)

Under the County’s ARPA program, the project’s timeline will extend no later than December 31, 2024. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

[Use of Evidence:](#)

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

[Primary Delivery Mechanisms & Project Partners:](#)

It is the intent of the County to issue an agreement with Ocean County College, or Rutgers University, to design and implement the nonprofit grant writing program. The program would provide scholarships to a limited number of Ocean County-based nonprofit organizations impacted by COVID-19 to attend grant writing and administration skills workshops. The Department of Human Services will leverage its existing outreach strategies as well as collaborate with Ocean County College / Rutgers University and nonprofit organizations throughout the County to spread awareness of the availability of funds associated with the program's purpose. Ongoing feedback pertaining to operational and financial maintenance will be performed by the County's leadership personnel overseeing the project.

[Intended Goals / Outcomes:](#)

The goal of the program is to provide grant writing workshops in the areas of grant application and administration to nonprofit organizations - experiencing or that have experienced a financial hardship created or exacerbated by COVID-19 - that struggle in the application and administration of grant writing.

➤ Performance Report:

Legend:

Treasury Required Indicator	Ocean County Indicator
-----------------------------	------------------------

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of entities served in each workshop category	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Nonprofit Attendees’ Method(s) of Subsequent Training / Information Dissemination	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project 2.10: Child Learning Loss Program

Funding Amount: \$240,000.00

Project Expenditure Category:

2.14: Healthy Childhood Environments: Early Learning*^ | \$240,000.00

Existing vs. New Project Reference Data:

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (<i>Current</i>)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

Project Update Statement from Prior Recovery Plan:

Not applicable. This program is being established via this Recovery Plan.

➤ Project Description:

Overview of Main Activities:

As a result of COVID-19, children experienced a high degree of learning loss and educational improvement deficits. In turn, such learning loss creates an increased risk of negative impacts on children’s future life chances with respect to education and labor market prospects. In addition, such impacts create implications on growth, prosperity, and social cohesion at the societal level. The purpose of the Childhood Learning Loss Program is to provide school aged children in childcare settings who have experienced learning loss with

one-on-one tutoring in math and reading, as well as supportive services in either a group setting or one-on-one sessions in areas such as study skills, time management, critical thinking, problem solving, social and emotional skills-building, etc.

Approximate Timeline:

Under the County’s ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active program monitoring to determine if circumstances warrant an extension to the project timeline through 2025. The future sustainability of all County ARPA programs will be evaluated on a per-project basis.

Use of Evidence:

The Ocean County Department of Human Services – in collaboration with County leadership and other internal and external stakeholders – leveraged its collective experience to structure the program. There was no evidence-base required in the establishment of this project beyond said experience and collective intellectual capital.

Primary Delivery Mechanisms & Project Partners:

The County of Ocean will be contracting with an organization adept in providing school aged children experiencing learning loss with one-on-one tutoring in math and reading, as well as group setting skills building in disciplines including but not limited to study skills, time management, critical thinking, problem solving, etc. The County of Ocean requires each subrecipient to include quality assurance and improvement measures that include, but are not limited to, client service satisfaction feedback, client success self-assessments, and staff satisfaction feedback with program operations. In turn, the County of Ocean's project evaluation team will analyze the merit of the subrecipient's plan prior to awarding a contract. Moreover, each individual subrecipient must explain its organization’s capability in meeting the specific needs of the ARPA beneficiary upon which program service delivery is intended. The County of Ocean will evaluate the organizations’ competency in this area, as well as evaluate their execution plan in great detail.

Intended Goals / Outcomes:

The goal of the program is to improve upon learning deficits faced by school aged children – that were caused and/or exacerbated by COVID-19. The aim is to improve upon current learning gaps and mitigate the likelihood of negative effects on future opportunities regarding labor market prospects and implications on growth, prosperity, and cohesion at the societal level.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Children Served by Childcare and Early Learning (Pre-School/Pre-K/Ages 3-5) (i.e. Number of individuals served in each service category)	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Completion in each service category	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Pre and post test scores	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

C. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3) Projects

[Project 3.1:](#) COVID-19 Vaccination & Testing Time Program

[Funding Amount:](#) \$60,663.00

[Project Expenditure Category:](#)

3.1: Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers | \$60,663.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the "Project Description" Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the "Performance Report" Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ *Project Description:*

Overview of Main Activities:

As a direct result of the COVID-19 pandemic, testing and vaccination sites were established to mitigate the spread of the virus. In turn, due to the volume of residents in need of testing and vaccinations, and the necessity to enforce social distancing at the sites, the provision of security at the locations was paramount. In turn, the Sheriff's Office was placed in a position where its officers needed to provide security services at testing and vaccination sites to ensure social distancing protocols were met and the safety of the public was achieved. The provision of this service by the County's officers was and is directly correlated to the pandemic response. With this, the purpose of the COVID-19 Vaccination & Testing Time project is to dedicate ARPA funds to the cost of the payroll and covered benefits directly correlated to the Ocean County Sheriff's Officers' time spent responding to COVID-19 by way of providing security and social distance management at the County's COVID-19 vaccination and testing sites. In the establishment of this project and the arrival of the associated dollar value, an assessment was performed for the period of January 2022 – September 2022, utilizing COVID-19 security timesheets produced by the Sheriff's Office and the hourly rate for everyone who

performed security services over said period. Furthermore, with respect to "covered benefits," only employer-FICA costs associated with the COVID-19 hours and wages are included in the program.

Approximate Timeline:

Under the County's ARPA program, the funds associated with this project are correlated to the COVID-19 hours, wages, and employer-FICA costs over the period of January 2022 – September 2022. Additional officer hours associated with the provision of security services at the County's COVID-19 testing and vaccination sites will be evaluated by the Ocean County ARPA Management team at a date subsequent to this Recovery Plan.

Use of Evidence:

There is no use of evidence associated with this project.

Primary Delivery Mechanisms & Project Partners:

The delivery of services under this project are correlated with security services provided by the Sheriff's Officers at the County's COVID-19 testing and vaccination sites.

Intended Goals / Outcomes:

The goal of the COVID-19 Vaccination & Testing Time project is to utilize ARPA funds for the payroll and covered benefits (employer FICA) incurred by the Ocean County Sheriff's Office for hours spent providing security and social distance management to the County's COVID-19 vaccination and testing sites (i.e., Public Sector Capacity).

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Narrative Report: The COVID-19 Vaccination & Testing Time project and associated funding amount is driven by the hours expended by the Ocean County Sheriff's Officers providing security and social distance management at the County's COVID-19 vaccination and testing sites. In turn, the performance for the project is directly correlated to past security functions and the funding amount allocated for the same (i.e., hours backup). For this project's period of performance (Jan 2022 – Sep 2022), the total COVID-19 hours incurred were 1,346.00.			

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Narrative Report: The COVID-19 Vaccination & Testing Time project and associated funding amount is driven by the hours expended by the Ocean County Sheriff's Officers providing security and social distance management at the County's COVID-19 vaccination and testing sites. In turn, the performance for the project is directly correlated to past security functions and the funding amount allocated for the same (i.e., hours backup). For this project's period of performance (Jan 2022 – Sep 2022), the total COVID-19 hours incurred were 1,346.00.			

D. Water, Sewer and Broadband Infrastructure (EC5) Projects

[Project 5.1:](#) Beach Haven Stormwater Infrastructure Project

[Funding Amount:](#) \$2,332,731.00

[Project Expenditure Category:](#)

5.6: Clean Water: Stormwater | \$2,332,731.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

The Beach Haven Stormwater Infrastructure Project is in its planning phase. While the program has been allocated County SLFRF funds, there have been no items encumbered or expended as of the date of this Recovery Plan. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

The County of Ocean and its municipalities hold the important responsibility of safely and effectively removing, managing, and treating stormwater. Without said service or through the deferral of the provision of said service, the negative environmental consequences faced by the communities in the County are amplified. In the Borough of Beach Haven, it has been determined by the Borough Engineer and associated professionals that existing drainage inlets, piping, and pumping stations on 7th Street, 12th Street, and Pearl Street (as well as Delaware Avenue and County Road Bay Avenue) are in need of improvements. In turn, the County has agreed to fiscally support the Borough’s stormwater infrastructure facility improvement project through its Recovery Plan. The County has asserted that by supporting Beach Haven’s initiative to manage, reduce, and recapture stormwater – the Borough is rectifying a prospective detriment to the municipality’s residents and placing the Borough in a position of increased resiliency with respect to adapting to future changes to the climate.

Approximate Timeline:

Under the County’s ARPA program, the approximate timeline of the project is two (2) years – from 2023 through 2024. This being said, should there be infrastructure costs associated with the stormwater project that must be paid post-2024 – while funds shall be incurred prior to 2024 – project development and associated payment may extend to December 31, 2026. This is in-line with Treasury guidelines.

Use of Evidence:

The program did not require the need for an evidence based design. The selection of services for which the program offers arrived at via a Shared Service Agreement between the County of Ocean and the Borough of Beach Haven.

Primary Delivery Mechanisms & Project Partners:

To effectively execute this program, Ocean County has entered into a Shared Service Agreement with the Borough of Beach Haven. In this Agreement, the delivery mechanics of the project have been clearly articulated. The Borough’s Engineer will design the project with its contractor, and the Borough will procure and pay for the procurement of all permits and approvals necessary to execute the stormwater infrastructure improvements. It will be the responsibility of the Borough and its contractor, Underground Utilities, to perform the drainage facility improvements and pumping station replacements. In turn, the County is serving in a fiscal capacity with respect to the Beach Haven Stormwater Infrastructure program. The acumen,

competency, and experience of the Borough’s Engineer, municipal leadership, and Underground Utility’s professionals will be leveraged to deliver the program’s services. The County of Ocean’s Engineering Department will be in direct communication with stakeholders and will be leveraged as needed – without diversion from the Shared Service Agreement.

Intended Goals / Outcomes:

The goals of the program are to (1) remove and replace existing stormwater drainage inlet and piping infrastructure, and (2) add new stormwater pumping stations to achieve the effective management and functioning of the stormwater facilities. Ultimately, each of the aforesaid goals targets the improvement of the public safety of the Ocean County residents in the impacted area.

➤ **Performance Report:**

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Beach Haven Stormwater Infrastructure Effectiveness Benchmark Reporting	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023, but is still in its planning phase. As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 5.2: Ship Bottom Stormwater Infrastructure Project](#)

[Funding Amount:](#) \$442,225.00

[Project Expenditure Category:](#)

5.6: Clean Water: Stormwater | \$442,225.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

The Ship Bottom Stormwater Infrastructure Project is in its planning phase. While the program has been allocated County SLFRF funds, there have been no items encumbered or expended as of the date of this Recovery Plan. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.



➤ Project Description:

Overview of Main Activities:

The County of Ocean and its municipalities hold the important responsibility of safely and effectively removing, managing, and treating stormwater. Without said service or through the deferral of the provision of said service, the negative environmental consequences faced by the communities in the County are amplified. In the Borough of Ship Bottom, it has been determined that there is a need to construct a stormwater pump station within the right-of-way of the southern end of Central Avenue, which terminates at the Manahawkin Bay. Moderate to heavy flooding occurs within the project area during storm events, when the tide is high, and the collected runoff cannot be discharged into the bay. In turn, there is frequent flooding of roadways and abutting properties, thereby exposing the residents to health and safety risks. The pump station will connect to the existing gravity drainage system and provide a mechanical means to discharge collected rainwater runoff through the existing outfall pipe during periods of high tide. The construction of the stormwater pump station will increase public safety, a goal of the County of Ocean in its Recovery Plan.

Approximate Timeline:

Under the County’s ARPA program, the approximate timeline of the project is two (2) years – from 2023 through 2024. This being said, should there be infrastructure costs associated with the stormwater project that must be paid post-2024 – while funds shall be incurred prior to 2024 – project development and associated payment may extend to December 31, 2026. This is in-line with Treasury guidelines.

Use of Evidence:

The program did not require the need for an evidence based design. The selection of services for which the program offers was arrived at via the expertise of and needs assessment arrived at by the Ocean County Engineer.

Primary Delivery Mechanisms & Project Partners:

To effectively execute this program, the County Engineer will be utilizing his internal team and its accumulated experience in the execution of the Ship Bottom Stormwater Infrastructure project.

Intended Goals / Outcomes:

The goal of the program is to improve the public safety of the Ocean County residents in the impacted area by way of constructing a stormwater pump station that provides a mechanical means to discharge collected rainwater runoff through the existing outfall pipe during periods of high tide.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Progress Reporting During Each Phase of the Project Lifecycle	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
Narrative Report: The project shall commence in 2023. In turn, there is no performance reporting applicable at the time of the submission of this Recovery Plan Performance Report.			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period

Outcome Key Performance Indicator			
Ship Bottom Stormwater Infrastructure Effectiveness Benchmark Reporting	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project shall commence in 2023. In turn, there is no performance reporting applicable at the time of the submission of this Recovery Plan Performance Report.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project 5.3: Long Beach Stormwater Infrastructure Project-1

Funding Amount: \$1,250.00.00

Project Expenditure Category:

5.6: Clean Water: Stormwater | \$1,250,000.00

Existing vs. New Project Reference Data:

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

Project Update Statement from Prior Recovery Plan:

Not applicable. This program is being established via this Recovery Plan.

➤ **Project Description:**

Overview of Main Activities:

The County of Ocean and its municipalities hold the important responsibility of safely and effectively removing, managing, and treating stormwater. Without said service or through the deferral of the provision of said service, the negative environmental consequences faced by the communities in the County are amplified. In the Township of Long Beach, it has been determined by the Township Engineer and associated professionals that existing drainage inlets, piping, and pumping stations on 13th Street and Harbor Drive are in need of improvements. In turn, the County has agreed to fiscally support the Township’s stormwater infrastructure facility improvement project through its Recovery Plan. The County has asserted that by supporting Long Beach’s initiative to manage, reduce, and recapture stormwater – the Township is rectifying a prospective detriment to the municipality’s residents and placing the Township in a position of increased resiliency with respect to adapting to future changes to the climate.

Approximate Timeline:

Under the County’s ARPA program, the approximate timeline of the project is two and one half (2.5) years – from 2023 through 2025. With this being said, should there be infrastructure costs associated with the stormwater project that must be paid post-2024 – while funds shall be allocated prior to 2024 – project development and associated payment may extend through December 31, 2026. This is in-line with Treasury guidelines.

Use of Evidence:

The program did not require the need for an evidence based design. The selection of services for which the program offers was arrived at via a Shared Service Agreement between the County of Ocean and the Township of Long Beach.

Primary Delivery Mechanisms & Project Partners:

To effectively execute this program, Ocean County has entered into a Shared Service Agreement with the Township of Long Beach. In this Agreement, the delivery mechanics of the project have been clearly articulated. The Township’s Engineer will design the project with its contractor, and the Township will procure and pay for the procurement of all permits and approvals necessary to execute the stormwater infrastructure improvements. It will be the responsibility of the Township and its contractor, Underground Utilities, to perform the drainage facility improvements and pumping station replacements. In turn, the County is serving in a fiscal capacity with respect to the Long Beach Stormwater Infrastructure program. The acumen, competency, and experience of the Township’s Engineer, municipal leadership, and Underground Utility’s professionals will be leveraged to deliver the program’s services. The County of Ocean’s Engineering Department will be in direct communication with the stakeholder and will be leveraged as needed – without diversion from the Shared Service Agreement.

Intended Goals / Outcomes:

The goals of the program are to (1) remove and replace existing stormwater drainage inlet and piping infrastructure, and (2) add new stormwater pumping stations to achieve the effective management and functioning of the stormwater facilities. Ultimately, each of the aforesaid goals targets the improvement of the public safety of the Ocean County residents in the impacted area.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Progress Reporting During Each Phase of the Project Lifecycle	Project to commence late 2023	Project to commence late 2023	Project to commence late 2023
Narrative Report: The project shall commence in late 2023. Project is still in it's planning phase.			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Long Beach Stormwater Infrastructure Effectiveness Benchmark Reporting	Project to commence late 2023	Project to commence late 2023	Project to commence late 2023
Narrative Report: The project shall commence in late 2023. Project is still in it's planning phase.			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project 5.4: Long Beach Stormwater Infrastructure Project-2

Funding Amount: \$1,475,000.00

Project Expenditure Category:

5.6: Clean Water: Stormwater | \$1,475,000.00

Existing vs. New Project Reference Data:

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

Project Update Statement from Prior Recovery Plan:

➤ *Not applicable. This program is being established via this Recovery Plan.*

➤ Project Description:

Overview of Main Activities:

Under Treasury’s final ARPA/SLFRF rule, the following project is deemed an eligible activity:

The County of Ocean and its municipalities hold the important responsibility of safely and effectively removing, managing, and treating stormwater. Without said service or through the deferral of the provision of said service, the negative environmental consequences faced by the communities in the County are amplified. In the Township of Long Beach, it has been determined by the Township Engineer and associated professionals that existing drainage inlets, piping, and pumping stations on 13th Street, 29th Street, 36th Street and Harbor Drive are in need of improvements. In turn, the County has agreed to fiscally support the Township’s stormwater infrastructure facility improvement project through its Recovery Plan. The County has asserted that by supporting Long Beach’s initiative to manage, reduce, and recapture stormwater – the Township is rectifying a prospective detriment to the municipality’s residents and placing the Township in a position of increased resiliency with respect to adapting to future changes to the climate.

Approximate Timeline:

Under the County’s ARPA program, the approximate timeline of the project is two and one half (2.5) years – from 2023 through 2025. With this being said, should there be infrastructure costs associated with the stormwater project that must be paid post-2024 – while funds shall be allocated prior to 2024 – project development and associated payment may extend through December 31, 2026. This is in-line with Treasury guidelines.

Use of Evidence:

The program did not require the need for an evidence based design. The selection of services for which the program offers was arrived at via a Shared Service Agreement between the County of Ocean and the Township of Long Beach.

Primary Delivery Mechanisms & Project Partners:

To effectively execute this program, Ocean County has entered into a Shared Service Agreement with the Township of Long Beach. In this Agreement, the delivery mechanics of the project have been clearly articulated. The Township’s Engineer will design the project with its contractor, and the Township will procure and pay for the procurement of all permits and approvals necessary to execute the stormwater infrastructure improvements. It will be the responsibility of the Township and its contractor, Underground Utilities, to perform the drainage facility improvements and pumping station replacements. In turn, the County is serving in a fiscal capacity with respect to the Long Beach Stormwater Infrastructure program.

The acumen, competency, and experience of the Township’s Engineer, municipal leadership, and Underground Utility’s professionals will be leveraged to deliver the program’s services. The County of Ocean’s Engineering Department will be in direct communication with the stakeholders and will be leveraged as needed – without diversion from the Shared Service Agreement.

Intended Goals / Outcomes:

The goals of the program are to (1) remove and replace existing stormwater drainage inlet and piping infrastructure to achieve the effective management and functioning of the stormwater facilities. Ultimately, each of the aforesaid goals targets the improvement of the public safety of the Ocean County residents in the impacted area.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Progress Reporting During Each Phase of the Project Lifecycle	Project to commence late 2023	Project to commence late 2023	Project to commence late 2023
Narrative Report: The project shall commence in late 2023. Project is still in it's planning phase.			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Long Beach Stormwater Infrastructure Effectiveness Benchmark Reporting	Project to commence late 2023	Project to commence late 2023	Project to commence late 2023
Narrative Report: The project shall commence in late 2023. Project is still in it's planning phase.			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project 5.5: Stormwater Overtopping Prevention

Funding Amount: \$550,000.00

Project Expenditure Category:

5.6: Clean Water: Stormwater | \$550,000.00

Existing vs. New Project Reference Data:

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

Project Update Statement from Prior Recovery Plan:

➤ *Not applicable. This program is being established via this Recovery Plan.*

➤ Project Description:

Overview of Main Activities:

Under Treasury’s final ARPA/SLFRF rule, the following project is deemed an eligible activity:

The County of Ocean holds the important responsibility of safely and effectively removing, managing, and treating stormwater. Without said service or through the deferral of the provision of said service, the negative environmental consequences faced by the communities in the County are amplified. Manahawkin Lake, located in the Township of Stafford, has been deemed by the County Engineer and associated consultants to be in need of certain improvements in order to prevent the overtopping of the dam during a stormwater event.

Approximate Timeline:

Under the County’s ARPA program, the approximate timeline of the project is six (6) months – from 2023 through 2024. With this being said, should there be infrastructure costs associated with the stormwater project that must be paid post-2024 – while funds shall be allocated prior to 2024 – project development and associated payment may extend to December 31, 2026. This is in-line with Treasury guidelines.

Use of Evidence:

The program did not require the need for an evidence based design by the County of Ocean and its consultant.

Primary Delivery Mechanisms & Project Partners:

The County of Ocean is the owner of the project entitled Stormwater Overtopping Prevention and will manage the project with the aid of an outside consultant. Once all bid documents are in final format, the County will publicly bid the project through a competitive bid. Awards are based on the lowest bid, as long as the bid meets all requirements of the project specifications.

Intended Goals / Outcomes:

The goals of the program are (1) clearing and grubbing of trees, brush and woody vegetation, (2) excavation of sediment build-up adjacent to the existing concrete spillway, (3) installation of chain-link fence, (4) installation of gabion baskets and reno mattresses and (5) as needed repair of HMA sidewalk. Each of the aforesaid goals target the prevention of the dam overtopping during a stormwater event.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Progress Reporting During Each Phase of the Project Lifecycle	Project to commence late 2023	Project to commence late 2023	Project to commence late 2023
Narrative Report: The project shall commence in late 2023. Project is still in it's planning phase.			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Long Beach Stormwater Infrastructure Effectiveness Benchmark Reporting	Project to commence late 2023	Project to commence late 2023	Project to commence late 2023
Narrative Report: The project shall commence in late 2023. Project is still in it's planning phase.			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

E. Revenue Replacement (EC 6) Projects

[Project 6.1: Beach Replenishment Program](#)

[Funding Amount:](#) \$7,550,000.00

[Project Expenditure Category:](#)

6.1: Provision of Government Services | \$7,550,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the "Project Description" Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the "Performance Report" Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the Beach Replenishment program has commenced. Subrecipient(s) / Contractor(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) / contractor(s) to begin the execution of the activities detailed below. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

The negative economic impacts of the pandemic affected many of Ocean County's impacted and disproportionately impacted households, as well as businesses domiciled within its boundaries. Due to the County bordering the coast, its residents and businesses are at a heightened risk of the negative health and economic impacts of an eroding shoreline. The local economy is heavily impacted by the shore, and the

ramifications of shoreline erosion harm the economic viability of the County. In turn, beach renourishment is necessary to mitigate the exacerbation of the negative economic impacts already faced by the residents and businesses within the County of Ocean due to COVID-19.

The purpose of the Beach Replenishment program is to rectify the erosion of the Ocean County shoreline from the Manasquan Inlet to the Barnegat Inlet, aiming to mitigate the negative physical and economic health impacts faced by residents and businesses due to the degradation of the coast. The County of Ocean borders the Atlantic Ocean, and because of its proximity to the shoreline, the residential and business environment is heavily intertwined with the coast. The COVID-19 pandemic imposed new and exacerbated existing physical and economic health risks upon the County’s populous, and the increasing erosion of the shoreline is a catalyst to both risks worsening. In turn, the County is pursuing the Beach Replenishment program under the provision of government services.

Approximate Timeline:

Under the County’s ARPA program, the approximate timeline of the project is two (2) years – from 2023 through 2024. This being said, should there be capital / infrastructure costs associated with the project that must be paid post-2024 – while funds shall be incurred prior to 2024 – project development and associated payment may extend to December 31, 2026. This is in-line with Treasury guidelines.

Use of Evidence:

The selection of services for which the program offers was arrived at based on the experience and understanding of the Ocean County leadership team structuring the program. In turn, an evidentiary base was not needed.

Primary Delivery Mechanisms & Project Partners:

To effectively execute this program, the County understands the criticality of extensive collaboration amongst County personnel, municipal leadership, and third-party personnel throughout each phase of the project. Along with the expertise of the contractors selected to execute beach restoration planning, design, and execution, the County will leverage the experience and intellectual capital of its internal Department of Finance, Planning, Engineering, Management & Budget, Buildings & Grounds, etc. The delivery of the program will involve a multi-departmental team that will function cohesively to promote the replenishment of the coastline.

Intended Goals / Outcomes:

The goal of the Beach Replenishment program is to facilitate environmental remediation via the restoration of the coastline from the Manasquan Inlet to the Barnegat Inlet. The goal of said remediation is to replenish the shore, thereby preserving and improving the physical and economic health and well-being of the County's residents and businesses already in a compromised state due to the COVID-19 pandemic.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Progress Reporting During Each Phase of the Project Lifecycle	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project commenced in Feb of 2023. Output data has begun being collected by the program’s subrecipient(s). As data collection builds, this box will be updated by the County of Ocean accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Beach Replenishment Effectiveness Benchmark Reporting	Project Adopted in Feb of 2023 (No Performance Data Available)	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project shall commence in 2023. In turn, there is no performance reporting applicable at the time of the submission of this Recovery Plan Performance Report.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 6.2: Lanyard Lagoon - Shoreline & Wetland Restoration](#)

[Funding Amount:](#) \$184,017.00

[Project Expenditure Category:](#)

6.1: Provision of Government Services | \$184,017.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

The purpose of this project is to create a living shoreline and restore wetlands, for the purpose of reducing sediment-driven turbidity, oil, grease, and salt related to stormwater runoff at the Lanyard Lagoon - mitigating the negative effects on physical and economical health and well-being of the County’s residents / businesses in the surrounding area. The site experiences extensive erosion, which threatens important habitat areas, increases sediment-driven turbidity, and ultimately, jeopardizes the Tuckerton Beach neighborhood and infrastructure already impacted by COVID-19. The COVID-19 pandemic created new and exacerbated existing physical and economic health risks of the County’s populous - and the increasing erosion of the Lanyard Lagoon’s tidal marsh located across from the cul-de-sac at the end of Kingfisher Road in the Tuckerton Beach neighborhood is a catalyst to both risks worsening. In turn, the County is pursuing a wetland restoration and living shoreline creation project to promote resiliency under the Provision of Government Services ARPA expenditure category.

[Approximate Timeline:](#)

Under the County’s ARPA Plan, this project is intended to be a one-time distribution of SLFRF funds.

[Use of Evidence:](#)

The selection of services for which the program offers was arrived at based on the experience and understanding of the Ocean County leadership team structuring the program. In turn, an evidentiary base was not needed.

[Primary Delivery Mechanisms & Project Partners:](#)

The County will provide funds directly to the Borough of Tuckerton. The Borough has extensive knowledge of the area and is already utilizing NJDEP 319h grant funds for environmental remediation. The Borough has already received federal approval from the U.S. Army Corps of Engineers to execute the restoration grant project. The County will utilize its ARPA Management Team and internal departments to communicate with the Borough's leadership managing the project.

Intended Goals / Outcomes:

The goal of the program is to mitigate the erosion of the of the Lanyard Lagoon's tidal marsh located across from the cul-de-sac at the end of Kingfisher Road in Tuckerton Beach for the purpose or preserving the physical and economic health and well-being of the County's residents and businesses in this area already at a worsened-state due to the COVID-19 pandemic.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Progress reporting on the construction and monitoring of the project. Note: Respective contractors critical in each phase will be leveraged for output indicator tracking.	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Living shoreline creation and wetland restoration effectiveness benchmark reporting to ensure the effective nourishment of the area is being achieved.	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Satisfaction Surveys	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

[Project 6.3: County Parks Inclusive Recreation Areas](#)

[Funding Amount:](#) \$3,000,000.00

[Project Expenditure Category:](#)

6.1: Provision of Government Services | \$3,000,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	New
In Which Recovery Plan was this Project Established	2023 Recovery Plan (Current)
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	New Section – New Program
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	New Section – New Program

[Project Update Statement from Prior Recovery Plan:](#)

Not applicable. This program is being established via this Recovery Plan.

➤ [Project Description:](#)

[Overview of Main Activities:](#)

The purpose of this project is to enhance existing County Park recreation areas into inclusive recreation areas in order to expand the accessibility to children with all spectrums of abilities and needs. The benefit of providing County owned inclusive facilities allows public access to anyone with children between the ages of 3-12 to enjoy the same recreation area without the separation based on ability or special needs. These inclusive recreation areas allow families that may have children of special needs and non-special needs to enjoy the same area, which allow for a parent(s) to enjoy the time as a family unit. In turn, families with children of special needs who were highly impacted by the COVID-19 pandemic would improve upon the social, mental and behavioral health of the family structure. The County is pursuing the Inclusive Recreation of County Parks program under the provisions of government services.

[Approximate Timeline:](#)

Under the County’s ARPA Plan, this project is intended to be a one-time distribution of SLFRF funds.

[Use of Evidence:](#)

The selection of services for which the program offers was arrived at based on the experience and understanding of the Ocean County leadership team structuring the program. In turn, an evidentiary base was not needed.

[Primary Delivery Mechanisms & Project Partners:](#)

The County Parks Department will comply with all State of New Jersey and local procurement requirements in purchasing of such equipment. Parks Department personnel will be responsible for managing the project to ensure the project meets all SLFRF deadlines for completion.

[Intended Goals / Outcomes:](#)

The goal of the program is to create a public area that can grant families with children ages 3-12 enjoyment of a recreation area that encompasses all abilities and needs. The anticipated outcome is the improvement of mental health, physical health and the socialization of children

➤ [Performance Report:](#)

Legend:

Treasury Required Indicator	Ocean County Indicator
-----------------------------	------------------------

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Progress reporting on the construction and monitoring of the project. Note: Respective contractors critical in each phase will be leveraged for output indicator tracking.	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Living shoreline creation and wetland restoration effectiveness benchmark reporting to ensure the effective nourishment of the area is being achieved.	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
Satisfaction Surveys	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable <i>Project to Commence Following the Adoption of this Plan</i>	Not Applicable
<i>Narrative Report: The project shall commence following the adoption of this Recovery Plan. As data is collected, the County of Ocean will update this table accordingly.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team's determination of the most appropriate performance metrics to utilize as the project is underway.

F. Administrative (EC7) Projects

[Project 7.1:](#) ARPA Administrative Consulting

[Funding Amount:](#) \$1,770,000.00

[Project Expenditure Category:](#)

7.1: Administrative Expenses | \$1,770,000.00

[Existing vs. New Project Reference Data:](#)

Existing vs. New Program Reference Data	
Is this Project Existing or New	Existing
In Which Recovery Plan was this Project Established	2022 Recovery Plan
Were there Funding Additions / Deletions to this Project	No
Were there Required Content Changes to the “Project Description” Section Below in Relation to the Prior Recovery Plan	No
Were there Required Content Changes to the “Performance Report” Section Below in Relation to the Prior Recovery Plan	See Below

[Project Update Statement from Prior Recovery Plan:](#)

Between the adoption of this program in the prior Ocean County Recovery Plan and the date of this 2023 Recovery Plan, the ARPA Administrative Consulting program has commenced. Subrecipient(s) / Contractor(s) have been contracted with, and the County has issued purchase order(s) with said subrecipient(s) / contractor(s) to begin the execution of the activities detailed below. The project description that follows has been re-stated from the 2022 Recovery Plan - the Plan in which the program was adopted.

➤ Project Description:

Overview of Main Activities:

The purpose of this project is to provide consultative support to the County of Ocean in its administration of the SLFRF program. The objective of the project is for the County to receive specialized and tailored support in connection with the effective management of the County's SLFRF program, as well as legal and regulatory compliance assurance.

Approximate Timeline:

Under the County's ARPA program, an initial approximate timeline of the project is through December 31, 2024. The County will assess benchmarks through active project monitoring to determine if circumstances warrant an extension to the project timeline for the duration of the ARPA grant administration process.

Use of Evidence:

There was no evidence-base utilized in the origination of the ARPA Administrative Consulting project.

Primary Delivery Mechanisms & Project Partners:

In order to effectively manage its SLFRF program and achieve legal and regulatory compliance assurance, the County of Ocean is partnering with Witt O'Brien's to receive consultative services. The County will leverage the depth of experience and expertise of Witt O'Brien's to support internal leadership's effective management and execution of its SLFRF program.

Intended Goals / Outcomes:

The goal of the program is to provide the County of Ocean's ARPA management team with consultative support in its administration of the SLFRF program, as well as legal and regulatory compliance assurance.

➤ Performance Report:

Legend: Treasury Required Indicator Ocean County Indicator

Project-Specific Output Indicator(s):

Output Key Performance Indicator			
Name of Output Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
Number of Hours of Consultation Services Provided	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project shall commence in 2023. In turn, there is no performance reporting applicable at the time of the submission of this Recovery Plan Performance Report.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

Project-Specific Outcome Indicator(s):

Outcome Key Performance Indicator			
Name of Outcome Performance Indicator	Prior Reporting Period Performance	Current Reporting Period Performance	Change from Prior Period
ARPA Leadership Satisfaction Survey Results	Project Adopted in Feb of 2023 <i>(No Performance Data Available)</i>	Project Commenced – Data Collection In Process	Not Applicable
<i>Narrative Report: The project shall commence in 2023. In turn, there is no performance reporting applicable at the time of the submission of this Recovery Plan Performance Report.</i>			

Note: Ocean County indicators are subject to change predicated upon the program management team’s determination of the most appropriate performance metrics to utilize as the project is underway.

G. Treasury Mandatory Performance Indicators

1. Public Health Projects- Mandatory Performance Indicators

➤ **Mandatory Performance Category 1:** (EC 1.11– Community Violence Interventions)

Treasury Mandated Key Performance Indicator	
Name of Performance Indicator	
1.	Number of Workers Enrolled in Sectoral Job Training Programs
2.	Number of Workers Completing Sectoral Job Training Programs
3.	Number of People Participating in Summer Youth Employment Programs

There are no projects associated with this expenditure category as of the date of this Recovery Plan. In turn, the Treasury-mandated key performance indicators are not applicable to the County of Ocean’s Recovery Plan.

2. Negative Economic Impact Projects – Mandatory Performance Indicators

➤ **Mandatory Performance Category 1:** (EC 2.2 – Household Assistance: Rent, Mortgage, and Utility Aid) (EC 2.15-2.16 – Long-Term Housing Security: Affordable Housing & Services for Unhoused Persons) (EC 2.17-2.18 – Housing Support: Housing Vouchers & Relocation Assistance for Disproportionately Impacted Communities & Other Housing Assistance)

Treasury Mandated Key Performance Indicator	
Name of Performance Indicator	
1.	Number of Households Receiving Eviction Prevention Services (Including Legal Representation)
2.	Number of Affordable Housing Units Preserved or Developed

Treasury-mandated key performance indicator item 1 in the table above is relevant to Ocean County’s “Housing Insecurities and Homelessness Services” project. See the project inventory subsections above for the details surrounding this project and its associated performance indicators.

➤ **Mandatory Performance Category 2:** (EC 2.10 – Assistance to Unemployed or Underemployed Workers: Job Training, Subsidized Employment, Employment Supports or Incentives, and Other Assistance)

Treasury Mandated Key Performance Indicator	
Name of Performance Indicator	
1.	Number of Workers Enrolled in Sectoral Job Training Programs
2.	Number of Workers Completing Sectoral Job Training Programs
3.	Number of People Participating in Summer Youth Employment Programs

Treasury-mandated key performance indicators item 1 and 2 in the table above are relevant to Ocean County’s “Opioid Recovery – Workforce Development” program and “Older Worker Upskill” program. See the project inventory subsections above for the details surrounding these projects and their associated performance indicators.

➤ **Mandatory Performance Category 3:** (EC 2.24-2.26 – Addressing Educational Disparities: Aid to High Poverty School Districts, Academic, Social, and Emotional Services & Mental Health Services) (EC 2.27 – Addressing Impacts of Lost Instructional Time)

Treasury Mandated Key Performance Indicator
Name of Performance Indicator
1. Number of Students Participating in Evidence-Based Tutoring Programs (See U.S. DOE's 2021 ED COVID-19 Handbook (Volume 2, Page 20))

There are no projects associated with this expenditure category as of the date of this Recovery Plan. In turn, the Treasury-mandated key performance indicators are not applicable to the County of Ocean's Recovery Plan.

- **Mandatory Performance Category 4:** *(EC 2.11-2.14 – Healthy Childhood Environments: Child Care, Home Visiting, Services to Foster Youth or Families Involved in Child Welfare System & Early Learning)*

Treasury Mandated Key Performance Indicator
Name of Performance Indicator
1. Number of Children Served by Childcare and Early Learning (Pre-School/Pre-K/Ages 3-5)
2. Number of Families Served by Home Visiting

Treasury-mandated key performance indicators item 1 in the table above are relevant to Ocean County's "Child Learning Loss Program" program. See the project inventory subsections above for the details surrounding this project and its associated performance indicators.

Appendix

Funding by Treasury Expenditure Category

III. APPENDIX – FUNDING BY TREASURY EXPENDITURE CATEGORY

The diagram below documents the Ocean County Recovery Plan’s funding totals (as of August 2023) aggregated by Treasury expenditure category (as per Treasury’s September 20, 2022, Version: 5.0 Compliance & Reporting Guidance). *Note: The light green highlighted expenditure categories in the table denote areas for which specific Treasury-mandated programmatic indicators are required.*

Expenditure Category as per Treasury Compliance and Reporting Guidance Issued: September 20, 2022	Project Funding Amount Approved (\$)
1: Public Health	
A. COVID-19 Mitigation & Prevention	
1.1: COVID-19 Vaccination^	-
1.2: COVID-19 Testing^	-
1.3: COVID-19 Contact Tracing^	-
1.4: Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)*^	-
1.5: Personal Protective Equipment^	-
1.6: Medical Expenses (including Alternative Care Facilities)^	-
1.7: Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)^	-
1.8: COVID-19 Assistance to Small Businesses^	-
1.9: COVID 19 Assistance to Non-Profits^	-
1.10: COVID-19 Aid to Impacted Industries^	-
B. Community Violence Intervention	
1.11: Community Violence Interventions*^	-
C. Behavioral Health	
1.12: Mental Health Services*^	1,968,300.00
1.13: Substance Use Services*^	-
D. Other	
1.14: Other Public Health Services^	3,420,378.00
Total 1: Public Health	\$5,388,678.00
2: Negative Economic Impacts	
A. Assistance to Households	
2.1: Household Assistance: Food Programs*^	7,500,000.00
2.2: Household Assistance: Rent, Mortgage, and Utility Aid*^	4,648,200.00
2.3: Household Assistance: Cash Transfers*^	-
2.4: Household Assistance: Internet Access Programs*^	-
2.5: Household Assistance: Paid Sick and Medical Leave^	-
2.6: Household Assistance: Health Insurance*^	-
2.7: Household Assistance: Services for Un/Unbanked*^	-
2.8: Household Assistance: Survivor's Benefits^	-
2.9: Unemployment Benefits or Cash Assistance to Unemployed Workers*^	-
2.10: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)*^	875,000.00
2.11: Healthy Childhood Environments: Child Care*^	-

2.12: Healthy Childhood Environments: Home Visiting*^	-
2.13: Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System*^	-
2.14: Healthy Childhood Environments: Early Learning*^	240,000.00
2.15: Long-term Housing Security: Affordable Housing*^	-
2.16: Long-term Housing Security: Services for Unhoused Persons*^	-
2.17: Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities*^	-
2.18: Housing Support: Other Housing Assistance*^	1,596,804.00
2.19: Social Determinants of Health: Community Health Workers or Benefits Navigators*^	2,950,932.00
2.20: Social Determinants of Health: Lead Remediation*^	-
2.21: Medical Facilities for Disproportionately Impacted Communities^	-
2.22: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety^	-
2.23: Strong Healthy Communities: Demolition and Rehabilitation of Properties^	-
2.24: Addressing Educational Disparities: Aid to High-Poverty Districts^	-
2.25: Addressing Educational Disparities: Academic, Social, and Emotional Services*^	-
2.26: Addressing Educational Disparities: Mental Health Services*^	-
2.27: Addressing Impacts of Lost Instructional Time^	-
2.28: Contributions to UI Trust Funds^	-
B. Assistance to Small Businesses	
2.29: Loans or Grants to Mitigate Financial Hardship^	-
2.30: Technical Assistance, Counseling, or Business Planning*^	-
2.31: Rehabilitation of Commercial Properties or Other Improvements^	-
2.32: Business Incubators and Start-Up or Expansion Assistance*^	-
2.33: Enhanced Support to Microbusinesses*^	-
C. Assistance to Non-Profits	
2.34: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)^	30,000.00
D. Assistance to Impacted Industries	
2.35: Aid to Tourism, Travel, or Hospitality^	1,000,000.00
2.36: Aid to Other Impacted Industries^	-
E. Other	
2.37: Economic Impact Assistance: Other*^	318,000.00
Total 2: Negative Economic Impacts	\$19,158,936.00
3: Public Health-Negative Economic Impact: Public Sector Capacity	
A. General Provisions	
3.1: Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	60,663.00
3.2: Public Sector Workforce: Rehiring Public Sector Staff	-
3.3: Public Sector Workforce: Other	-
3.4: Public Sector Capacity: Effective Service Delivery	-
3.5: Public Sector Capacity: Administrative Needs	-
Total 3: Public Health-Negative Economic Impact: Public Sector Capacity	\$60,663.00

4: Premium Pay	
A. General Provisions	
4.1: Public Sector Employees	-
4.2: Private Sector: Grants to Other Employers	-
Total 4: Premium Pay	\$-
5: Infrastructure	
A. Water & Sewer	
5.1: Clean Water: Centralized Wastewater Treatment	-
5.2: Clean Water: Centralized Wastewater Collection and Conveyance	-
5.3: Clean Water: Decentralized Wastewater	-
5.4: Clean Water: Combined Sewer Overflows	-
5.5: Clean Water: Other Sewer Infrastructure	-
5.6: Clean Water: Stormwater	6,049,956.00
5.7: Clean Water: Energy Conservation	-
5.8: Clean Water: Water Conservation	-
5.9: Clean Water: Nonpoint Source	-
5.10: Drinking water: Treatment	-
5.11: Drinking water: Transmission & Distribution	-
5.12: Drinking water: Lead Remediation, including in Schools and Daycares	-
5.13: Drinking water: Source	-
5.14: Drinking water: Storage	-
5.15: Drinking water: Other water infrastructure	-
5.16: Water and Sewer: Private Wells	-
5.17: Water and Sewer: IJJA Bureau of Reclamation Match	-
5.18: Water and Sewer: Other	-
B. Broadband	
5.19: Broadband: "Last Mile" projects	-
5.20: Broadband: IJJA Match	-
5.21: Broadband: Other projects	-
Total 5: Infrastructure	\$6,049,956.00
6: Revenue Replacement	
A. General Provisions	
6.1: Provision of Government Services	10,734,017.00
6.2: Non-federal Match for Other Federal Programs	-
Total 6: Revenue Replacement	\$10,734,017.00
7: Administrative	
A. General Provisions	
7.1: Administrative Expenses	1,770,000.00
7.2: Transfers to Other Units of Government	-
Total 7: Administrative	\$1,770,000.00
GRAND TOTAL APPROVED (As of 12/31/2022)	\$43,162,250.00